

ANNUAL REPORT AND ACCOUNTS 2017-2018

EDLC

ED LEISURE + CULTURE



sustainable thriving achieving
East Dunbartonshire Council
www.eastdunbarton.gov.uk

CONTENTS

Introduction from the Chair	3
Trustee's Report	
Director's Report	4
Who are we?	4
Strategic Report	10
What do we do?	10
How well did we do?	14
Review of the year	18
The way forward 2018 - 2019	43
Financial Review	46
Independent Auditor's Report	50
Statement of Financial Activities (incorporating the Income and Expenditure Account)	54
Balance Sheet	55
Statement of cash flows	56
Notes to the Financial Statements	57





INTRODUCTION FROM THE CHAIR

On behalf of the Trustees of East Dunbartonshire Leisure and Culture Trust (EDLCT) it is my great pleasure to introduce our seventh Annual Report and accounts for the year ended 31 March 2018. I would like to take this opportunity to thank outgoing board members Councillor Jamieson, Councillor Henry and Councillor Gotts for their contribution to the development of EDLCT services.

In my first full year as Chair of EDLCT I am encouraged by the broad range of projects and services we have been able to deliver across East Dunbartonshire, with 1,680,781 participants accessing our services during 2017/18.

In partnership with East Dunbartonshire Council the Trust continues to invest, with a number of facility developments completed in 2018. These included Kirkintilloch Town Hall which has a Heritage Centre on the first floor and is also the new headquarters for EDLCT. The refurbished library facility at Bishopbriggs Community Hub opened in April 2018 and there has been a significant increase in usage over the first few months of operation.

These developments provide further opportunities to access quality facilities and help us achieve our ambition of improving the health and wellbeing of our communities by increasing participation in culture, leisure and sport.

As a company we continue to face a number of financial challenges, including increased staffing costs, reduced funding and increased competition. In these times of increasing financial pressures the importance of partnership working is paramount. We will work closely with local and national partners to continue to deliver a range of targeted programmes to help improve the health and wellbeing of our communities.

It is clear that public sector spending will continue to reduce for the foreseeable future. In order to address the financial challenges we will examine all of the services we provide and through a detailed review we are confident that we can achieve the necessary efficiency target of £0.65m for the coming year.

The services we provide can only happen with the support of our employees, volunteers, East Dunbartonshire Council, our partners and board members. I would like to thank them all for their contribution to the success of EDLCT over the last year.

Finally I would like to thank our local communities who use our services and with whom we will continue to engage to develop and improve the services we offer.

A handwritten signature in black ink that reads "S. Marshall".

Alexander Marshall (Independent Director)
Chair of the Board, East Dunbartonshire Leisure and Culture Trust

WHO ARE WE?

EDLCT the company

Charitable Status

East Dunbartonshire Leisure and Culture Trust (EDLCT) is a company limited by guarantee, governed by its Articles of Association and does not have any share capital. The charitable company was incorporated on 25 November 2010 and commenced trading on 1 April 2011. Each member has undertaken to contribute an amount not exceeding one pound towards any deficit arising in the event of the charitable company being wound up. The charitable company is a not for profit distributing organisation and any surplus, other than that required to keep the reserves at the agreed level, if generated is available to reinvest in the charitable company to maintain and improve the service.

Name of charity: East Dunbartonshire Leisure and Culture Trust

Charity number: SC041942

Company number: SC389516

Registered office: Kirkintilloch Town Hall
Union Street
Kirkintilloch G66 1DH

General manager: Mark Grant

Company secretary: Maeve Kilcoyne

Independent auditors: Scott Moncrieff
Exchange Place 3
Semple Street
Edinburgh EH3 8BL

Bankers: Clydesdale Bank
20 Waterloo Street
Glasgow G2 6DB

Solicitors: East Dunbartonshire Council
Southbank Marina
12 Strathkelvin Place
Kirkintilloch G66 1TJ



Trustees

The trustees of the charity (who are also the directors of the charity for the purposes of company law) who held office during the period and to date are as follows:

Partner Directors	Appointed	Resigned
Alexander MacDonald	-	-
James Gibbons	-	-
Gillian Renwick (Vice Chair from 23 August 2017)	-	-
Sheila Mechan	-	-
Susan Murray	-	-

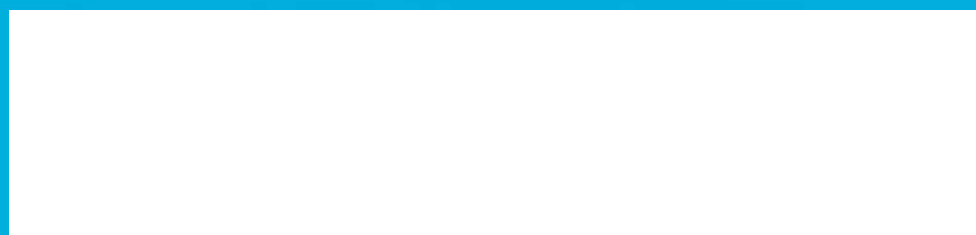
Independent Directors	Appointed	Resigned
Alexander Marshall (Chair from 23 August 2017)	-	-
Glen Johnstone	-	-
Jim Neill	-	-
Iqbal Singh Bedi	-	-
James Watson	-	-

Trade Union Representative	Appointed	Resigned
Thomas Robertson	-	-

As set out in the Articles of Association, the maximum number of directors is 11 and comprises the following:

- five directors appointed by East Dunbartonshire Council
- five directors appointed from the local community and/or independent representatives from the health, leisure, cultural and business fields
- one director appointed from the Trade Unions

The directors have the power to nominate and appoint directors in accordance with the arrangements as set out in the Articles of Association.



Recruitment and appointment of Board members

Independent directors are appointed through a selection process and come from a range of backgrounds including Leisure, Finance and Community Safety.

An independent director vacancy remained throughout the year ending 31 March 2017. In June 2017 as a result of the local government elections, four new partner directors were appointed and four left. Also, a new independent director was appointed at that time.

The trustees who served during the period and up until the date of this report are noted in the table on page 5.

Trustee induction and training

Governance and legal issues as appropriate are discussed at board meetings.

Trustees when necessary update their employment and other interests in other organisations in the company's register of interests to ensure no conflict of interest arise. This Register of Interests is published on the company's website. Trustee induction takes place when new directors are appointed. Around the AGM each year proposed training is tabled for discussion and agreement. Due to the number of changes on the Board of Directors as a result of the Local Government elections a Board Development Training day was held in December 2017 covering the role of the Board and the duties of a Director.

Corporate Governance

The Board is committed to demonstrating good Corporate Governance and compliance with the Nolan recommendations in this respect. To this end it has established a Finance and Audit Sub Committee that works to a pre-determined Finance and Audit Plan based around these principles. The Finance and Audit Sub Committee monitors and considers the company's compliance and records and then updates the full Board of Trustees.

Trustees' Attendance at Board Meetings

Board	21/6/17	23/8/17	25/10/17	20/12/17	25/4/18
Alexander MacDonald	P	P	A	A	P
Alexander Marshall	P	P	A	P	P
Gillian Renwick	A	P	P	P	A
Glen Johnstone	P	P	P	P	P
Iqbal Singh Bedi	A	P	P	A	P
James Gibbons	P	P	A	A	P
James Neil	P	P	P	A	P
James Watson	P	P	A	P	P
Sheila Mechan	P	A	P	A	P
Susan Murray	P	P	P	P	P
Thomas Robertson	A	P	P	P	P

Apologies	A
Resigned or n/a	R
Present	P
Cancelled	C
Not yet Admitted	NYA

Indemnity insurance

In accordance with the Companies Act, the charitable company confirms that it has in place a Directors' and Officers' Insurance Policy.

Organisational Structure

The Board meets on an eight-weekly cycle to consider company business and refers decision making on recruitment, health and safety, and finance to nominated sub-committees.

A General Manager is appointed by the Board, to manage the day-to-day operations of the Company. To ensure that operations are carried out effectively, the General Manager has delegated authority within an approved scheme for matters including personnel, finance, procurement and operations.

EDLCT works in close partnership with East Dunbartonshire Council to ensure the highest possible standard of service is offered to residents and visitors to the area. These close links ensure that the vision of East Dunbartonshire Leisure and Culture Trust is closely aligned and integral to the strategic aims of the Council, which is the main funder of the company.

The Board meets six times a year with trustees and the general manager present. The business of the company is managed by the board and operational management is delegated to the senior management team. The senior management team is represented within all leisure facilities, Sports Development, Active Schools, Libraries and cultural facilities. The General Manager reports to the Board, senior managers' report to the General Manager.

There are currently board members represented on human resources and recruitment, health and safety, finance and audit sub-groups. The human resources committee was set up to facilitate key appointments and also to be an arbitration forum for any staffing issues arising. This committee also reviews senior staffing positions. The health and safety committee was set up to ensure EDLCT's compliance with health and safety legislation and includes representatives of staff and trade unions.

The formation of the finance and audit sub group was approved by the EDLCT Board in August 2012. It is the main conduit with regards to finance and audit matters, ensuring finance and executive business is fed back to the Board of Trustees. The sub group has responsibility for scrutinising the EDLCT annual accounts and making subsequent recommendations to the Board. The group has also made recommendations on efficiency savings to achieve a balanced budget for EDLCT.

Equal Opportunities Policy

The company continues to be committed to providing a working environment in which employees are able to realise their full potential and to contribute to its business success. To this end the company is determined to make all efforts to prevent discrimination or other unfair treatment against any of its employees, potential employees or users of its services - regardless of race, colour, nationality, ethnic or national origin, religion or belief, disability, Trade Union membership or non-membership, sex, sexual orientation or marital status, age, being a part-time or fixed term worker or offending background that does not create risk to vulnerable people. This is a key employment value to which all employees are expected to give their support.

The company's policies for recruitment, selection, training, development and promotion are designed to ensure that no job applicant or employee receives less favourable treatment on these grounds. The company expects its employees to support this commitment and to assist in its realisation in all possible ways. Specifically, the company aims to ensure that no employee or candidate is subject to unlawful discrimination, either directly or indirectly, on the grounds of gender, race (including colour, nationality or ethnic origin), sexual orientation, marital status, part time status, religion or belief, disability or age. This commitment applies to all aspects of employment, including recruitment and selection, advertisements, job descriptions, interviews and selection procedures. This policy also covers training, promotion and career development opportunities, terms and conditions of employment and access to employment-related benefits and facilities, grievance handling and the application of disciplinary procedures, and selection for redundancy.

All employees that were transferred to EDLCT on 1 April 2011 were part of a TUPE agreement with East Dunbartonshire Council

Employee Information

The company maintained over the period up to date records and statistics on all Human Resource matters and this information was available if requested to agencies for monitoring purposes.

EDLCT currently follow the same evaluation process as East Dunbartonshire Council (The Scottish Councils Job Evaluation Scheme). All EDLCT posts have been evaluated through this process.

WHAT DO WE DO?

East Dunbartonshire Leisure and Culture Trust, on behalf of East Dunbartonshire Council, is responsible for the operation, management and delivery of Leisure and Cultural services throughout East Dunbartonshire. The services are delivered under the terms of a service agreement with the Council.

Through the delivery of these services, East Dunbartonshire Leisure and Culture Trust seeks to have a significant impact on the lives of the residents of East Dunbartonshire and the communities in which they live, and so improve their quality of life.

As a charity, our main aim is to provide facilities for recreation, sport and cultural pursuits which are of maximum benefit to the community and accessible to all. In order to deliver our aim a Strategy has been developed with key partners and was formally launched on 14 March 2017. The key ambition and objectives of the Strategy are outlined below:

Objects and Activities

The charitable company's objects and principal activities are:

- To advance the arts, heritage, culture and science
- To advance public participation in sport
- To provide recreational facilities and organise recreational activities with such facilities/activities being made available to members of the public at large with the object of improving their conditions of life
- To advance education
- To advance health
- To advance citizenship and/or community development (which may include the promotion of civic responsibility, volunteering, the voluntary sector and/or the effectiveness or efficiency of charities)
- To relieve those in need by reason of age, ill health, disability, financial hardship or other disadvantage
- To promote, establish, operate and/or support other similar schemes and projects which further charitable purposes.

Strategic Objectives

The Trust has been split into five key service areas:

- Libraries & Museums
- Cultural Development
- Sports Development
- Active Schools
- Leisure Centres and Pitches

Ambition and Objectives

Our Ambition

Through strong partnership working East Dunbartonshire will be a place with first class culture, leisure and sporting opportunities where people enjoy fulfilled and active lives. East Dunbartonshire will be recognised as a leader in the provision of culture, leisure and sport.

We will further improve the health and wellbeing of our community by increasing participation in culture, leisure and sport. We will strengthen local partnerships and improve local infrastructure and facilities. We will safeguard and increase opportunities for all residents, workers, visitors and volunteers to take part. We will promote the benefits of participation in culture, leisure and sport, and the opportunities available.

Objectives

The strategy has four over-arching objectives that underpin all areas of the strategy.

1. Increasing Participation for All

To increase participation in culture, leisure and sport for all residents, workers and visitors of East Dunbartonshire in an inclusive and sustainable manner.

2. Improving Physical/Mental Health and Wellbeing

To improve health and wellbeing through culture, leisure and sport opportunities that enables everyone in East Dunbartonshire to lead full and active lives.

3. Developing People

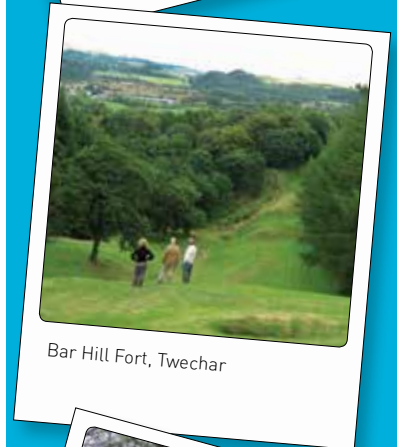
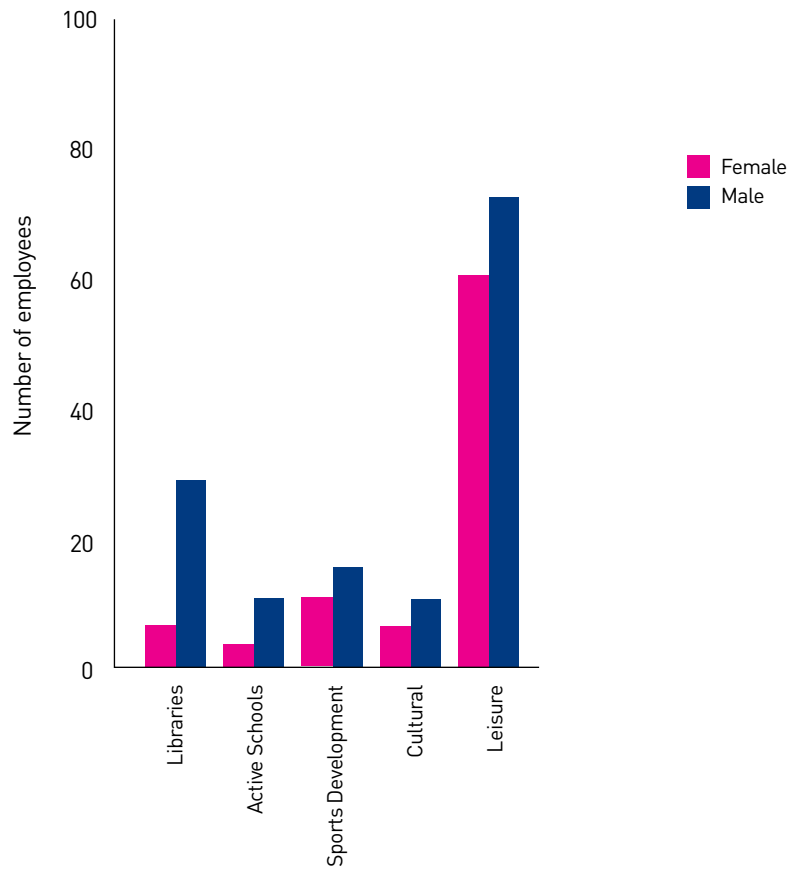
To support and develop the network of volunteers and staff involved in delivering culture, leisure and sport in East Dunbartonshire, and to support all individuals in developing their talent, skills and confidence.

4. Maintaining the Quality of Our Existing Culture, Leisure and Sports (CLS) Offer & Maximising Opportunities

To maintain the quality of our current culture, leisure and sport offer, improve existing services and maximise opportunities for providing new activities and services by incorporating high environmental and design standards. Therefore ensuring that East Dunbartonshire has first class culture, leisure and sport venues and services.

EDLC Employees

EDLC has 231 employees and these are detailed by service area.





Mugdock Country Park

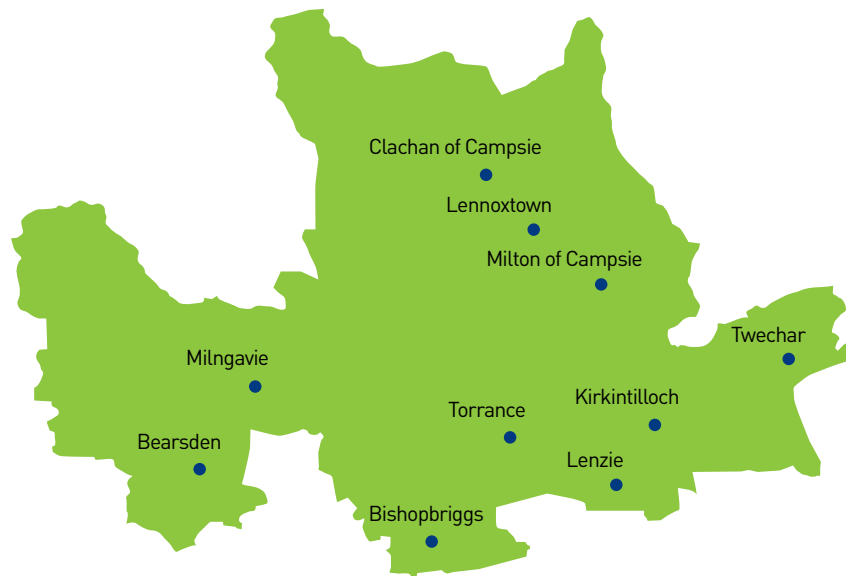


Kirkintilloch Town Hall



Peel Park

Main facilities



Arts

- Auld Kirk Museum
- Lillie Art Gallery
- Kilmardinny Arts Centre
- Kirkintilloch Town Hall

Sport and leisure

- Allander Leisure Centre
- Huntershill Community Sports Hub
- Kirkintilloch Leisure Centre
- Leisuredrome

Libraries

- Bishopbriggs Library
- Bearsden Library
- Craighead Library
- Lennoxtown Library
- Lenzie Library
- Milngavie Library
- Westerton Library
- William Patrick Library

Outdoor and active

- Antonine Wall and Roman Baths
- Campsie Fells
- The Forth & Clyde Canal
- John Muir Way
- Mugdock Country Park
- Peel Park
- Thomas Muir Heritage Trail
- West Highland Way



HOW WELL DID WE DO?

Overall attendances

Key figures

Leisure Centres

2017 / 2018	1,000,961
2016 / 2017	1,076,222
2015 / 2016	1,109,187
2014 / 2015	1,120,941

Sports development including community fitness and live active

2017 / 2018	72,178
2016 / 2017	72,601
2015 / 2016	78,056
2014 / 2015	76,067

Libraries

2017 / 2018	495,658
2016 / 2017	553,967
2015 / 2016	571,984
2014 / 2015	599,194

Museums including Kilmardinny House

2017 / 2018	45,443
2016 / 2017	34,952
2015 / 2016	56,130
2014 / 2015	66,586

Outdoor Usage

2017 / 2018	66,541
2016 / 2017	44,370

Total

2017 / 2018	1,680,781
2016 / 2017	1,782,112
2015 / 2016	1,815,357
2014 / 2015	1,862,788



Passport to Leisure Scheme



EDLCT, in partnership with East Dunbartonshire Council, offers a concessionary access scheme which gives residents in receipt of certain benefits a discounted rate for access to activities.

The passport scheme is also available to those aged over 60 years. There were 201,580 visits under the passport scheme, a small decrease from the previous year.

The Gym

Almost 5,900 customers took advantage of our direct debit membership for EDLCT gyms which offer a quality, value-for-money alternative to the private sector.

There was an increase in the previous 12 months and the Gyms continue to recover from the drop in membership due to sector competition. Retention and marketing initiatives continue to be rolled out to retain and attract new customers.

Gym membership

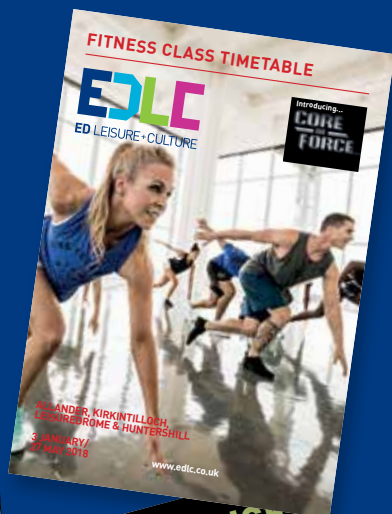
2017/18	2016/17	2015/16	2014/15	2013/14	2012/13	2011/12
5,894	5,557	6,295	6,006	5,534	4,648	4,418

Leisure centre: group fitness participant

2017 / 2018	162,525
2016 / 2017	168,054
2015 / 2016	165,186
2014 / 2015	154,079
2013 / 2014	143,417

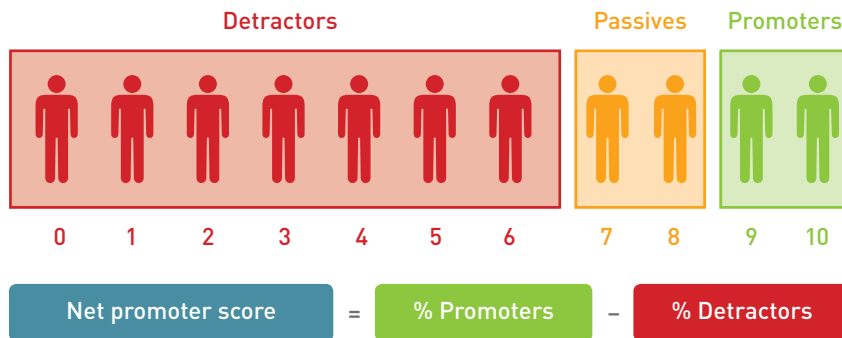
Leisure centre: group fitness classes

2017 / 2018	11,537
2016 / 2017	10,879
2015 / 2016	10,111
2014 / 2015	9,005
2013 / 2014	8,098

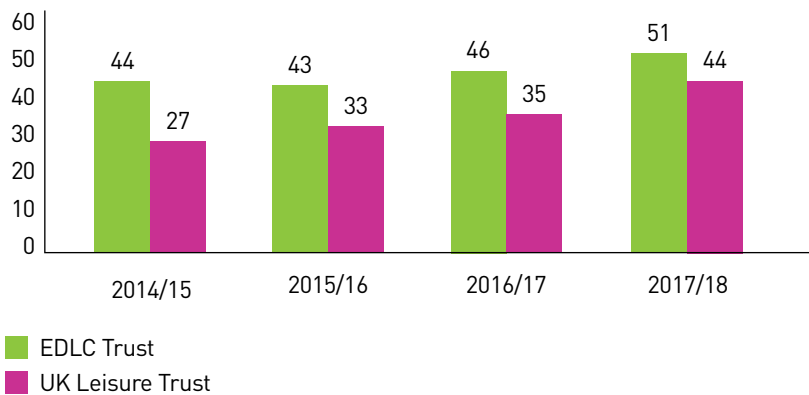


The Net Promoter

The Net Promoter score is calculated from customer responses to a simple question "Would you recommend this service to a friend" scored from 0 - 10 (10 being the most likely). Your brand promoters are the 9s and 10s, neutrals 8s and 7s, and detractors score 6 and below. NPS is the percentage of promoters minus detractors.



Net promoter score



Other key highlights from all three Leisure Centres:

- Direct Debit income £1,731,785
- Online booking payments £235,257
- Online bookings were introduced in October 2014 and have increased from 131,191 in 2016/17 to 209,789 in 2017/18 - a 60% increase.



CULTURAL

Total clicks



up by
90%

Facebook likes



98%

Twitter followers



up by
74%

Highest Facebook post reach

6,922

LEISURE AND SPORTS

Total clicks



up by
127%

Facebook likes



up by
129%

Twitter followers



up by
98%

Highest Facebook
post reach

20,417

Social Media

Audience participation continues to improve for EDLCT's social media accounts. The number of people liking the Leisure Facebook page increased by 129% year-on-year from 545 on 31 March 2017 to 1,248 on 31 March 2018. The reach of the page's posts continues to grow, with the year's most popular post being viewed by 20,417 individual Facebook users. The Culture Facebook likes went up by 55% over the year from 325 to 504, with its most popular post reaching 6922 Facebook users. This was helped in part by the Council account sharing posts from the page, which increased the potential number of people who could see the posts.

There was also an increase in Twitter followers for both the Leisure and Culture accounts. The number of people following the Leisure account went up from 675 to 1,229 – an increase of 98%. The reach of the page's tweets continues to grow, with the year's most popular tweet reaching 30,200 Twitter users. The number of people following the Culture account increased by 74% from 424 to 739. The Culture page's tweets show high levels of engagement, with the most popular tweet of the year reaching 106,873 Twitter users.

There has been a gradual increase in the number of clicks (the number of times people clicked a link on a post and were either directed to a photo or a page on the EDLC website). From March 2017 to March 2018, 9,000 customers were directed to the EDLC website by clicking on a link contained in a Leisure social media post. During the same time period, 7,100 customers clicked on links contained in a social media post from the Culture accounts.



REVIEW OF THE YEAR

Libraries and Culture

Lillie Art Gallery

Funding was secured from Museums Galleries Scotland, the Royal Scottish Academy and The Saltire Society to mount 'Landmarks: Poets, Portraits and Landscapes of Modern Scotland'. This exhibition brought together iconic portraits of the great post Second World War generation of Scottish poets by Alexander Moffat and the landscapes associated with the poets by Ruth Nicol. Both artists collaborated with the poet and Professor of Scottish Literature at the University of Glasgow, Alan Riach, whose writings further enhanced the project.

By showing the portraits and the landscapes together, audiences were afforded a greater insight and understanding into the work of those major poets of modern Scotland and the creative inter-connectivity that exists across Scottish culture.

A full programme of talks, artist demonstrations, poetry and music were delivered to appreciative audiences, and the exhibition was complemented by a full catalogue.

The exhibition was reviewed in The Herald and The Times, as well as featuring on The Janice Forsyth Show, an arts programme on Radio Scotland. The interest shown by the national media reflects the importance and uniqueness of the exhibition, which attracted 2,061 visitors in its relatively short run. These were drawn from all areas of Scotland and further afield.

For the Lillie this was indeed a landmark, representing the first exhibition in which loans have been secured from the National Galleries of Scotland.

Kirkintilloch Town Hall – new industrial heritage centre launched

The completion of a new industrial heritage centre in Kirkintilloch was celebrated in March 2018 – the culmination of three years' work for the EDLC Heritage Team. The new heritage centre, funded by the Heritage Lottery Fund (HLF), is housed on the first floor of the refurbished Kirkintilloch Town Hall. EDLC were responsible for delivering the heritage centre element of the larger Town Hall refurbishment project.

The new heritage centre includes 'Made In Kirkintilloch' – a permanent exhibition telling the story of the development of the town through its industries, products, places and people. As well as displaying original museum artefacts, the exhibition features newly-digitised archives and local studies material on interactive touch tables and high-level image projections.

In the 'Co-curated Exhibition Space' a changing programme of exhibitions have been developed through a collaboration between local community groups and artists, as part of an ongoing activity programme delivered by two temporary posts – Heritage Co-ordinator and Volunteer Co-ordinator. So far the activity programme has worked with a range of groups, including schools, reading groups, older people's support groups and care homes, heritage and history groups, and craft groups across the community.



East Dunbartonshire's

WAR

The centre also includes a multi-use 'Learning Space' which is fully equipped to host workshops, talks and events in support of the activity programme and exhibitions.

The HLF feedback on the new heritage centre has been very positive - "really well judged balance of artefacts, graphics, AV and interactives" and "the work being carried out in the co-curated spaces is vibrant and varied and is of an incredible high standard". Visitors to the heritage centre have commented: "interesting displays, impressive surroundings & technology (interactive) that works well"; "very impressive, brought back happy memories of Auld Kirkie"; "fascinating exhibition, could go round this again and again, beautifully curated and presented"; and "what a lovely space, so peaceful and interesting, requires another visit".



Kirkintilloch Town Hall is being managed by EDLC and also includes two function halls for hire, a main hall seating up to 280, and a lesser hall seating 161, plus office space for EDLC HQ.

Brainworks

The library service was successful in its funding application to the Engaging Libraries programme from the Carnegie UK Trust and the Wellcome Foundation. The aim of the programme is to help local communities explore health and wellbeing issues in new and innovative ways. From 120 UK-wide applications, East Dunbartonshire Libraries was one of only 14 services which secured support for the 'Brainworks' project. This interactive, inter-generational project is exploring how our brains change and develop, conducting experiments and promoting discussion and debate in public libraries. It will conclude with a 'Fun Palace' event in October, showcasing what has been discovered.

A series of workshops took place in February and March with Higher Psychology students at Kirkintilloch High and with interested older members of the community. Academics engaged in current research are also involved. We continue to develop the programme, with a community-focused day held in April.

Book Week Scotland

The theme for Book Week Scotland 2017 was 'Nourish'. For adults there were Relaxing Reads sessions, in Lennoxtown and William Patrick Libraries, where author Alison Irvine read a selection of poems and short extracts on the nourish theme. There were also two 'Meet the Author' events. Sue Reid Sexton delivered an inspiring illustrated talk based on her book 'Writing on the Road' about her solo travels in a tiny campervan which she uses as a creative space, office, kitchen, bedroom and general escape hatch. Former MEP and award-winning author, lecturer, feature writer and broadcaster Struan Stevenson visited Milngavie Library and delivered a fascinating illustrated talk from his book 'The Course of History – 10 Meals that Changed the World', where he focused on Churchill's birthday banquet at the Tehran summit in 1943. Bishopbriggs Library hosted a drop-in Digital Nourishment session to help users to access eBooks and other online services.

Mrs Mash the Storytelling Cook visited William Patrick and Bishopbriggs Libraries for three fun food-themed sessions with stories, songs and rhymes, followed by the chance to make butter and take part in a vegetable treasure hunt.

Overall 143 people took part in Book Week Scotland activities. During Book Week Scotland there were 8,700 visitors to local Libraries, 52 new members joined and 7,172 books were borrowed.

Children and Families Library Programme

There have been various new activities over the year. 'Stories for All' sessions for families offer multi-sensory stories for children with profound additional support needs and their families. New resources and staff training funded by the Public Libraries Improvement Fund have enabled us to develop this format, and regular sessions will now feature in the programme.

Code Club became an additional strand of our digital offer, with ongoing staff training and the support of adult volunteers. This left us well placed to implement the national offer for public libraries late in 2017.

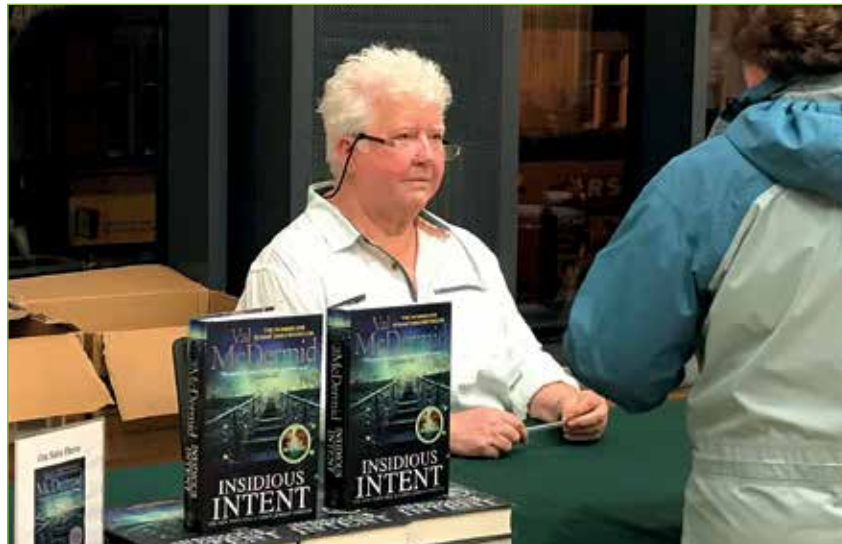
The theme of this year's Summer Reading Challenge was Animal Agents. A total of 1,456 children signed up and more took part in activities than ever before. Highlights included Zoolab animal-handling workshops and a series of story-writing workshops. As part of this year's outreach programme, activities took place at Hillhead Community Centre and HMP Low Moss. For the first time our volunteer programme involved adults supporting our Tech Detectives activities. In all, our volunteers put in over 80 hours in August helping at all sorts of events, ranging from 3D printing workshops to crafts.



Adult Library Programme

A series of Reading Walks were held in summer 2017. Organised in conjunction with the WALK Officer, these were gentle exercise sessions for the mind and body. This new activity proved very popular, and encouraged participants to contribute their own readings and even an original poem.

Our regular author events programme was as varied as ever, with particular highlights including Val McDermid in conversation with Graham Spiers, and Tom Russell reminiscing about 'The Godfather of Rock'.



Trails and Tales

The project began a new and exciting phase over the year, with the preparation and installation of 40 artworks across East Dunbartonshire. These works are a variety of sculptures, vinyls, films and murals, and have been informed by an extensive programme of consultation with communities. The project set out to learn the heritage story of each town and village, and which places in our communities people value and spend leisure time in. Through events and walking in communities with local people, the project has mapped 274 heritage locations. Forty four of these sites have been identified as notable viewpoints, in rural and urban settings. Seventy nine sites would benefit from 'wayfinding' and 67 sites have been chosen as 'lure locations' - suitable for artwork installations, working in partnership with a variety of landowners. This work supports a network of heritage trails, which span heritage sites - visible or diminished - whilst taking in scenic and well-travelled local walks.



This phase has involved 13 artists, sourced via a commissioning process. Artists were asked to respond to these researched locations and heritage narratives. Alex

Allan chose to interpret the industry of Milngavie and the town's relationship with the Allander Water, in particular the Ellangowan Paper Mill and Milngavie Reservoir. Elpida Hadzi-Vasileva, an exhibitor for the Venice Biennale, worked with a group of volunteers to prepare and create an upturned gilded gold tree which pays reference to the calico industry and Robert Dalglish. Rachel Barron, a textile artist from Copenhagen, created window vinyls which celebrate the Turkey Red Dye Industry at Burnbrae and also the Calico and Kali Nail works

in Lennoxtown. Local resident and international artist Jackie Donachie is creating three works inspired by local women in medicine and the care locations of Lennox Castle, Woodilee and Canniesburn. Roddy Buchanan, meanwhile, is re-interpreting the story of Thomas Muir and spreading this across East Dunbartonshire using seed-like cast sculptures.

Trails and Tales has now been extended until 2019. As the installations continue, the final trails will be accompanied by wayfinding, QR codes and plaque interpretation, prior to a major launch.



Made In Kirkintilloch

This is the HLF-funded activity programme running alongside the Industrial Heritage Centre now created on the upper floor of Kirkintilloch Town Hall. The project is engaging the local community with Kirkintilloch's rich industrial heritage through the display and interpretation of museum and archive collections, and developing an exciting programme of activities - taking inspiration from the town's history. This programme is working with a range of groups and schools across the community and incorporating the expertise of artists and heritage specialists. There is also the opportunity for volunteers to get involved - co-curating their own exhibitions with EDLC officers.

Delivery of the activity programme is now well underway. Themes such as iron founding and boatbuilding have been explored with local schools and community groups in a range of activities provided by artists, writers and heritage professionals. The content created as part of these sessions is being displayed in the Town Hall:

- 'Shoulder to Shoulder' film screening - 90 attendees over three viewings
- Plaster casting workshops - four primary schools and an additional support needs school - 140 pupils
- Animation workshop series - two primary schools - 24 pupils
- 3D stitching workshop series - 10 participants
- Women's history group (10 meetings so far) - 15 participants
- Japanese printing workshop series - Women's Aid refuge - 12 participants
- Creative writing workshop series - Richmond Fellowship and sheltered accommodation - 20 participants.

Feedback on the project has been positive. Using archival and museum collections, working with artists and writers, we are able to provide thought-provoking and creative ways to engage with the industrial heritage of an area, and as such we are steadily building a diverse audience of users for the heritage centre.





Volunteers

The service continues to develop opportunities for volunteers, including additional Storysharing provision, volunteers supporting our popular Code Clubs (where intense one-to-one assistance is beneficial) and in delivering a Gaelic Bookbug Session.



Other Highlights

Joan Eardley at the Lillie

On 16 and 17 May the Lillie Art Gallery held two sell-out performances of 'Joan Eardley: A Private view' by Heroica Theatre Company. Together with an extension art workshop, the programme was fully booked and had 140 participants in total.

'Joan Eardley: A Private View' premiered at the Scottish National Gallery of Modern Art in Edinburgh then toured to 10 UK regional art galleries and arts centres, including the Lillie Art Gallery. This new play celebrated a gifted life stopped in its prime and gave audiences an opportunity to spend time in the company of a great painter making her way through a life of joys, frustrations, disappointments and triumphs. The promenade production was adapted for each venue and received five-star reviews in the national press.

This was a unique opportunity for people to experience a thrilling live performance in the Lillie Art Gallery, surrounded by the artist's actual works.

Creative Learning Network

Through funding from Education Scotland, the network has provided creative learning training for primary school teachers. It has also worked with teachers and pupils at Kirkintilloch High, Bearsden Academy and Bishopbriggs Academy - engaging with two creative practitioners, InCahootz and Hidden Giants. The practitioners used drama and visual art to explore the current curriculum and ways in which we can use creativity to engage better in subject areas such as maths, through cross-departmental projects.



East Dunbartonshire's War – WW1 resource launched

A new WW1 teaching and learning resource based on our archives and library collections was launched in September 2017. The resource is the work of East Dunbartonshire's 'war team' which spent two years exploring records of the lives and individual experiences of men, women and children living in the area during the First World War.

The project team used this research to create a First World War education resource for secondary schools in East Dunbartonshire, which is now available for everyone to view and download at this website - www.eastdunbartonshireswar.co.uk

The project team worked with teaching staff and students at Douglas Academy, Milngavie and Kirkintilloch High School, with additional input from Bishopbriggs Academy teaching staff. The resource was launched at a special event at Douglas Academy featuring a dramatic performance from senior students.

The project received funding of £15,790 from the Scottish Library and Information Council.



Auld Kirk Museum

'Rampaging Romans and Crafty Celts'

The 'Festival of Museums' theme complemented 2017's designation as the 'Year of History, Heritage & Archaeology'. Visitors flocked to the Auld Kirk Museum on Saturday 20 May 2017 to enjoy Celtic crafts, a story-writing workshop and the Antonine Guard on manoeuvres. Sponsorship was received from Specsavers.



'Elvis Presley (1935-1977) A 40th Anniversary Exhibition'

This exhibition – on from 24 June – 20 August 2017 - celebrated the career of Elvis Presley, telling his story through memorabilia with presentations by Gerry McLafferty, President of the Elvis Presley Film Society, on 'Elvis Presley's Film Career' and Robert Maxwell on 'Seeing and Meeting Elvis in Las Vegas 1973'. Both talks were fully booked and visitors came from all over Scotland to see the exhibition – with strong engagement on Facebook. This exhibition brought a new and diverse audience to the museum, many visiting the town and the facility for the first time. Groups from the Elvis Presley Fan Club, Omega Men's Club and Duke of Edinburgh Award Seniors enjoyed the exhibition.

Elvis Presley (1935 - 1977) 40th Anniversary Exhibition



24th June - 20th August 2017
Open: Tuesday - Saturday
10 am-1pm & 2-5pm
Closed: Sunday & Monday

Admission Free



Auld Kirk Museum

Cowgate
Kirkintilloch
G66 1HN

0141 777 3013

SHOP DISABLED ACCESS



Kirkintilloch Canal Festival 2017

Complementing the Elvis Presley exhibition, the theme at the Auld Kirk was 1950s Rock & Roll. On the Saturday, staff organised a 50s style café with a milk shake and ice cream bar, and visitors also enjoyed live music from The Ragtime Dolls. On Gala Sunday there was live music with the Tennessee Hotshots and a 50s DJ, accompanied by the Jump'n'Jive dance troupe.



Christmas Art & Craft Exhibition 2017

This year's guest artist was silk painter Liliias Conroy. The exhibition is the highlight of the museum's calendar and is very popular with visitors who come and purchase their Christmas gifts.

'Good-bye to all that' - a last look at the Great War

To commemorate the centenary of the First World War, the museum put on an exhibition of WW1 posters and memorabilia. It also received funding from Museums Galleries Scotland to put on a range of community arts events.



Arts Development Programme

It was a year of investment in infrastructure and equipment to enable future proofing of the programme in 2017. Arts development has seen a steady interest in ceramics over the last few years. Students have been keen to develop their skills and move into wheel throwing as well as slab building. August saw Kilmardinny Studio 1 take delivery of the first pottery wheel. East Dunbartonshire is one of the only local authorities that is investing in high-quality craft equipment for adult learning. Evening classes ran from November to March, with all classes full and waiting lists in operation. As a result a new bank of freelance ceramic tutors have been sourced to diversify the teaching each term.



Doors Open Day

The 2017 programme was one of the best-attended in East Dunbartonshire, with a wide range of events and activities, including tours, walks, exhibitions and displays across the whole of the authority. Feedback was generally very positive. The tours and workshops at the refurbished Kilmardinny House - with a walking tour to Bearsden Community Hub - were very popular. The Kirkintilloch Town Hall tour was particularly well-attended and supported by officers, with very positive feedback on the facilities and refurbishment.

Feel Good Festival (Book & Arts)

Almost 1,000 participants engaged over the five-day festival – which included silent walks, author events, Gaelic BookBug, Travelling Gallery, technology drop-in sessions and open archives. The Feel Good Festival is a great example of internal and external partnerships - showcasing some of the best creative partners and practitioners - including internationally-renowned author Val McDermid, Museum of the Year nominee Glasgow Women's Library and Edinburgh-based Travelling Gallery. The aim of this festival is to highlight EDLC's Cultural Services, and the beginning of the new term of courses and events while linking to the national festival for the ageing population (Luminate) and national festival of mental health and wellbeing (SMHAF).



Kirkintilloch Canal Festival

In 2017 Cultural Services delivered a host of festival-linked events and activities. In the week running up to the main weekend, adults and children had the chance to participate in taster arts and crafts workshops, ranging from cookie-cutting 3D printing to adult ceramics. A series of family-friendly sessions featuring stories and games were also popular. Over the weekend itself, the Auld Kirk Museum and William Patrick Library hosted a very full programme, with puppet shows, stone carving, samba drumming, rock 'n' roll bands and much more.

Our services were also promoted at the Marina, with staff on hand to give out information on heritage, arts and libraries provision - spreading the word that there is something for everyone.

In total we had 4,660 take part, from all over East Dunbartonshire and beyond.



Leisure Centres

Equipment upgrade

Tanita Body Analysis machines have been introduced within the EDLCT Gyms offering our customers detailed analysis of their body composition. Working with our Gym teams, we can now create detailed bespoke training plans for our members to help attain their goals.

The public wifi speed has been improved at all three Leisure Centres and also the connectivity of gym equipment has also been upgraded.



Allander

Watt Bikes have been on trial at the Allander for three months and it is hoped to introduce these bikes into the three Gyms in the year ahead due to their popularity and the increasing trend towards road cycling.

EDLCT continues to work with the Council on the provision of a new Allander facility and a significant amount of work has been carried out on potential options for the new centre.

The Allander's new Group Fitness Programme has brought significant change and addressed the current trends within the UK for Group Cycling and low-impact classes. An under-utilised meeting area was converted into a dedicated Spin Studio - allowing for more flexible programming of Studio 2 (where the spin bikes had previously been based). It is now a studio for low-impact classes, including Body Balance, Yoga and Pilates. The room benefited from a new sound system, improved storage, new flooring and additional coloured LED lighting - allowing the instructor to change the mood of the studio. It has been extremely well received by both customers and instructors.



The centre was audited by VisitScotland in December and maintained its four-star rating, with positive feedback from the auditor.



Kirkintilloch

At the start of the year the centre hosted the national launch of the Big Fit Walk, a campaign to get more people out walking in their local area. The centre was chosen due to its success as a base for a wide range of over 20 different walking groups, facilitated by EDLC's Walking Co-ordinator. The event itself was led off by the celebrity Michelle McManus and over 150 people took part, including Council, Trust and Health Board employees on their lunch breaks. The local walking groups that use the centre every week and in all weathers complimented centre staff for the service and customer care given to the groups throughout the year, who view the centre as a social meeting place as well as a walking base.

The centre had its annual Visit Scotland inspection visit, retaining its four-star award rating for another year. In July the centre celebrated its 10th birthday with a free weekend of activities for our customers from the local community who have supported the facility so well over the years since it opened. Our 3,000,000th visitor, Betty Gallacher - who was also one of our first-ever customers - joined the staff in what was a surprise celebration for her.

The centre's partnership with our local swimming club, Kirkintilloch & Kilsyth ASC, continued and the club held its annual Gala in September, with colleagues at the centre receiving thanks from the club committee for the efficient running of the event.

The Gym at Kirkintilloch took part in the national Technogym individual Make a Move challenge, coming a creditable third place on the UK Leaderboard, with our challenge participants recording a staggering 1.6 million MOVEs between them. Individual customers with the highest number of MOVEs won prizes and the centre won two items of functional training equipment for the Gym.



The Gym at Kirkintilloch then took part in the national Technogym MOVEs Challenge, returning once again to its top position in Scotland and securing a very creditable fourth place on the UK Leaderboard, performing admirably against much larger gyms. Our customers, supported by Gym colleagues, generated over two million MOVEs between them during this challenge. As a prize for coming in the top four in the UK we won a piece of functional training equipment which was donated to Lenzie Academy PE department, whose pupils and staff helped achieve the huge number of MOVEs for the challenge. In a related effort involving colleagues and customers, a charity fundraising day was held with raffles, tombolas, and home baking stalls - all aimed at raising funds for two charities which share the MOVEs Challenge themed colour of yellow. Centre workers chose the Beatson Cancer Charity and Cystic Fibrosis. The fundraising target for the charity day of £1,000 was well exceeded, with £3,114 raised.



Leisuredrome

The Leisuredome Gym plays a critical role in the health and fitness of the local community. It was felt the free weights area was too small for the number of members and could not meet the demand for the latest fitness trends - incorporating a mix of free weights, cardiovascular exercise and functional training. The upgrade took place in February, with no reduction to the existing equipment. The Gym now offers a fantastic mix of equipment that meets the needs of our customers. There is still opportunity for further expansion by adding additional free weights equipment, Watt Bikes (which have been on trial) and updated functional training equipment over the coming year.

The main studio that hosts the group exercise programme has had a full upgrade, with a new sound system installed and a new air conditioning system, as well as new lighting and a suspended ceiling. It has transformed a standard gym from yesteryear into a modern group fitness studio. There are further enhancements planned over the coming year, which will include coloured LED lighting and upgraded equipment for the variety of classes which take place within the studio.

The pool is also seeing some changes, with children's toys introduced for use at all times, the inflatable sessions returning on Saturday afternoons, increased lane swimming availability and a new digital pool timetable available online and via app.

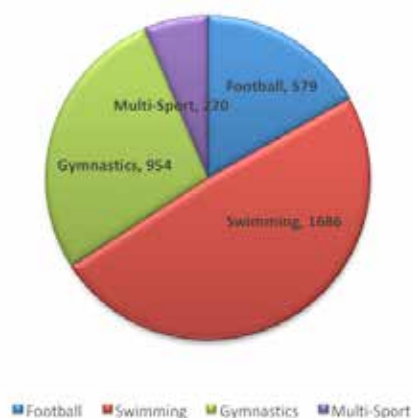


Sports Development

This year, for the first time, the majority of Sports Development courses were available to book online, with the exception of the Learn to Swim programme which should follow next year. Although there have been some teething problems, overall this has been a significant improvement with customers no longer having to complete paper booking forms for most activities.

The table below shows the number of children booked onto Sports Development classes across East Dunbartonshire. The multi-sport section includes athletics, badminton, basketball, netball and tennis. Out of a total of 3,439 - 415 children attend more than one activity, leaving 3,024 individual children attending classes on a weekly basis. These classes run for 36 weeks out of the year with a change to the normal timetable over the school holidays periods to offer a bit more variety.

Numbers attending Sports Development
Term Time Classes



Summer Sports Camps

Multi-sports camps continued across all three Leisure Centres, keeping the 2014 Legacy going with over 200 children taking part over the five weeks of camps in 2017. Children enjoyed taster sessions for a range of sports, including swimming, water polo, gymnastics, football and many others.

There were also individual sports camps (and taster sessions) including athletics, swimming, gymnastics and football, where you could regularly see children getting immersed in the fun games such as dress up as your favourite professional and crazy hair day!

Snack & Play

Sports Development, in partnership with Education officers, ran a pilot programme this summer. Snack & Play is an activity-based play programme with lunch provided. It ran for five weeks from Monday 3 July until Friday 4 August in the following schools:

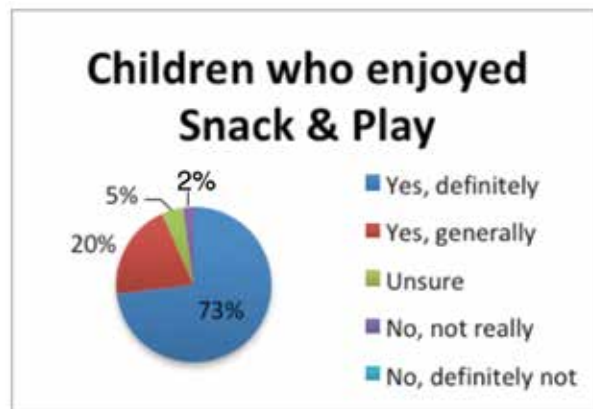
- Holy Trinity Primary School
- St Machan's Primary School
- Thomas Muir Primary School

Activities on offer throughout each week varied depending on children attending, they included:

- Games
- Free play – active games and discussion time
- Sports taster sessions
- Design a logo/poster/card making
- Drawing/colouring-in
- Quizzes
- Library/group reading
- Active Choices (healthy eating/physical activity input)
- Chill-out areas for quiet time.

From the children's feedback, what they enjoyed most was learning new games, playing different types of games, and having fun with friends (old and new) and coaches.

Over 200 children attended during the summer, with 93% enjoying the programme as can be seen from the feedback below:



Athlete Performance Programme (APP) Year 4

In 2017/18, the Athlete Performance Programme continued and helped assist in developing some of East Dunbartonshire's young athletes to reach their highest levels through a strength and conditioning, and lifestyle programme.

Year four of the programme saw the continued development of some of last year's athletes, along with new athletes supported between Kirkintilloch and Allander Leisure Centres. We are looking forward to working with a new intake of athletes in 2018 to replace some of those who have now moved on and would like to wish them all the best for a successful career in their chosen sports.

School of Rugby

Lenzie Academy became a School of Rugby in 2015 to help address issues including: lack of players at each age group for both the school and local club; regular loss of best players to other clubs; inconsistent quality and content of coaching; no provision for girls rugby; and no consistent transition of players through the pathway to adult rugby at Lenzie Rugby Club.

The programme has shown great success and now has 130 boys and girls playing with Lenzie Rugby Club - achieving their goal of five boys teams playing regularly on Saturday mornings at the correct age groups.

Over the last three years the performance of age group teams has improved most where they have had more exposure to curricular rugby. The total number of (schools) conference points has risen steadily from 50 points in 2015 to 65 points in 2016 to 81 points in 2017.

The current U16 team, many of whom only started playing rugby in S1, struggled during the first two years of the conference system, failing to win any games. Through the School of Rugby they have now shown considerable resilience and managed to finish fifth (out of 10) in the table this year.

The first group of players to go through the full School of Rugby programme are the U15 team. Sixteen out of the 19 players who began in S1 are still playing and a further eight have been added to this team. They too have progressed - finishing fourth (out of 10) in their league this year.

Swimming

The annual East Dunbartonshire heats for the Scottish Schools Swimming Gala took place in October 2017 at The Leisuredrome, Bishopbriggs. Although many achieved qualifying times at the heats, only the top 12 of those successful swimmers then went forward to take part in 20 swims and represent their schools at the Finals at Dolan Baths in January 2018. We had many fantastic results at the finals and the swimmers below were absolutely outstanding:

'Best Girl' 15/16yrs	Ellis Shields	Bearsden Academy
'Best Girl' 13/14yrs	Katie Shananan	Bishopbriggs Academy
'Best Boy' 13/14yrs	Ruari McKinnon	Lenzie Academy

The Trust would like to thank all those involved in the organisation of local heats, including the Trust's Swimming Development team and volunteers from Milngavie and Bearsden, Scotia, Kirkintilloch and Kilsyth swim clubs.



Football

Coach Education

Over the year, around 200 local coaches took part in various coach education courses before returning to numerous clubs to coach and develop youngsters throughout East Dunbartonshire. This year's coach education programme got off to a flying start with a weekend of six courses offered at the newly-opened Huntershill Sports Hub.



Girls Football

On Thursday 1 June, Huntershill Sports Hub was the venue for a girls' festival, where all local primary schools were invited along to participate in football activities. Some 44 girls took part and Leanne Ross from the Scottish Women's National Team also came along to support the day!



Tesco Bank Football Challenge

Local primary school children from across East Dunbartonshire had an incredible morning of football at one of our Tesco Bank Football Challenge events in November, where they took part in a fun-filled festival at Allander Leisure Centre.

Almost 200 pupils from four schools took part in weeks of coaching sessions as part of the Scottish FA's flagship participation programme, organised and run locally by EDLCT's Football Development team.

The Tesco Bank Football Challenge, now in its eighth season, is run in partnership with the Scottish FA and has introduced 140,000 primary school children across the country to a more healthy and active lifestyle using the power of sport.

Over 95% of schools in Scotland have now engaged with the country's leading football participation programme. Teachers and volunteers also continue to enjoy the Scottish FA's in-service programme with more than 8,700 now trained to support the growth of football in schools.

The primary schools attending this festival were Clober, Westerton, Holy Family and Craigdhu.

Mrs Haddow, teacher at Westerton Primary School, said:

"The children have enjoyed a fantastic six weeks of coaching with the Scottish FA and today marks a perfect end to the programme. They have learned so many important skills since taking part and the importance of a healthy, active lifestyle."

Active Schools

The Active Schools network aims to:

- Increase the number of children and young people participating in school and community sport
- Increase capacity through the recruitment, retention and development of a network of volunteers to deliver sport in schools and the wider community.

The Active Schools team engage with local clubs and organisations to build 'pathways' from schools to the local community, increasing the number of opportunities for primary and secondary pupils to engage in sport.

Active Schools is part funded by sportscotland and East Dunbartonshire Council/EDLCT. The three priority areas for the Active Schools network are:

- Participation
- People
- Profile

During 2017-18 the work within EDLCT towards these priorities has been as follows:

Participation

As well as continuing to increase the number of children being active and the variety of sports on offer, the Active Schools team held two Celebration of Sport

events for children with additional support needs. The first was held in June 2017 and a second was held in November 2017. These events, which tied in with sportsScotland and its equalities priority, were well received and will continue to grow.

A number of new partnerships have been formed with local clubs in activities such as golf and street dance, and we have continued to provide opportunities for children to participate with local clubs. The support we give the local clubs is key to the sustainability of sport in East Dunbartonshire.



People

During 2017/18 we have continued to support our volunteers. A total of 202 secondary school pupils helped out with extra-curricular sports sessions in 2017/18. Of these, 117 were qualified through either sport governing bodies or the national Sports Leader awards, with assistance for these qualifications provided by Active Schools. In addition, 227 teachers assisted with these sessions.

A 'volunteer of the term' award was introduced at the beginning of the year and so far two volunteers have received recognition for their work locally.



Profile

The profile of Active Schools continues to grow. A social media group within the team has worked hard at publicising events on both Twitter and Facebook. A focus for 2018/19 will be internal publicity within the school estate, as well as communications with parents.

Performance

The academic year 2017/18 has been a positive one for Active Schools. There has been an increase in participant sessions, as well as an increase in activity sessions across the full year. A summary of the key performance indicators can be seen below:

- 135,582 participant sessions provided across local schools - an increase of 6% from 2016/17
- 7,659 activity sessions delivered - an increase of 4% from 2016/17
- 579 volunteers delivering within Active Schools supported programmes - an increase of four volunteers from 2016/17
- 202 senior pupils helping to deliver Active Schools-supported activities across East Dunbartonshire - a decrease of eight volunteers from 2016/17
- 55% of the total East Dunbartonshire primary school roll attended at least one extra-curricular sporting activity within their school - a drop of 3% from 2016/17
- 32% of the total secondary school roll attended at least one extra-curricular sporting activity within their school - an increase of 1%
- 16 training courses ran throughout the year, with 215 teaching staff/senior pupils/parents/coaches attending.

We continue to recruit volunteers, but more importantly the numbers which are qualified remains high. This provides a quality workforce that will help to sustain the provision of extra-curricular sport and physical activity.

We will continue to raise the profile of Active Schools and our work. There has been a big increase in our social media presence and our partners are also sharing our posts - allowing us to reach a wider audience.

We will continue to work with governing sports bodies to provide education opportunities, put on festivals and also provide the opportunity to attend sporting events. This year a number of the local schools attended Big Hit festivals at the Emirates Arena as part of the Badminton World Championships. During these visits, the children got an opportunity to spectate at the championships and see world-class players in action.

A full review of the year can be found in the Active Schools Annual Review 2017/18.



Partnership Working

EDLCT continues to work with a number of partners to deliver projects and services across East Dunbartonshire Council area. Example of these projects include:

Live Active

2017/18	2016/17	2015/16	2014/15	2013/14	2012/13	Inc. to 17/18
1,223	1,191	1,138	959	1,064	881	2.69

The Live Active scheme is operated in partnership with NHS Greater Glasgow and Clyde.



Two Live Active advisers work across three venues, supported at weekly gym sessions by 'Motivators' who are previous patients on the Live Active scheme - assisting on a voluntary basis with encouraging new referrals to keep active.

Pictured above are Susan Johnstone with volunteer Motivator Walter, and Tony Gillespie with volunteer Motivator Jim.

Sports Development worked in partnership with the SFA to deliver a range of projects including: Quality Mark; Coach Education; Tesco Bank Schools Programme; and LIDL Football Centres through the Community Programme.

Lenzie School of Rugby is operated with the following partner funding to employ a Term Time Programme Coordinator, who has had huge successes on and off the field:

- Scottish Rugby £12,000
- EDC Education £ 8,000
- Lenzie Rugby Club £ 3,000

East Dunbartonshire Health & Social Care Partnership contributes to a range of health-related projects including ACES, Active Choices, Going for Gold, WALK and Waist Winners. The first three of these projects are targeted at children and the latter two at adults - encouraging them to lead more active and healthy lives. Other funders for these projects include Paths for All and NHS Greater Glasgow and Clyde.

Kirkintilloch Leisure Centre entered into a second year of partnership with the Council's Employability Service to run the Leisure Trainee Programme, aimed at preparing young people currently unemployed for jobs within the leisure industry. One of the previous year's trainees, William McCreadie, successfully secured employment at the centre, initially as a casual leisure assistant, and progressed

to become a full-time permanent member of the team. William topped off a fine start in the world of work by being nominated via his Council support worker contact for a STAR award and was subsequently named as Young Employee of the Year.

The productive partnership also continued with national charity Street League, which helps young people with their personal confidence and preparedness for the workplace or further education. Street League utilises the centre's Conference Room for training and also the outdoor five-a-side pitches for the sporting content of their courses. The partnership also worked with EDLC Libraries and has been very successful. William Patrick, Bishopbriggs and Milngavie Libraries have seen 43 library sessions and a total of 72 young people engaged in a programme which has included taking out library membership and finding out how to make the best use of library services and resources.

The Active Schools team will extend the reach of their Young Leader training programme, with the addition of an Outdoor Education training week for 16+. The course will be run in partnership with the Council's Education service, targeting young people who have not previously engaged in the traditional Young Leader and volunteer opportunities.

The East Dunbartonshire ASN Forum will develop further this year, bringing together Active Schools, Education, local schools, community clubs and national partners. The forum aims to improve the access and quality of sporting provision for children and young people with additional support needs within the local area.

EDLCT Volunteers

In 2017/18 Cultural Services volunteers worked on a number of projects with EDLCT staff and these included:

- Trails and Tales
- Summer Reading Challenge
- Events and exhibitions at the Lillie Art Gallery
- Digital literacy projects.

The contribution of these volunteers is greatly appreciated and assists the Cultural Development team in delivering more high quality services.

The Active Schools team continues to develop the volunteer network to support the delivery of the programmes. The details of work carried out by volunteers within Active Schools can be found in the Review of the Year section of the Annual Report and Accounts.



The Way Forward 2018/19

Funding has been secured to upgrade the five-a-side pitches at Kirkintilloch Leisure Centre and The Leisuredrome in Bishopbriggs. Work will be carried out to replace two pitches at each site and they will be available for use in September 2018.

Fitness facilities at all three Leisure Centres will see further investment, including the provision of new equipment such as Wattbikes - which proved extremely popular when trialled in late 2017.

The grass pitch upgrading programme includes planned work at Oakburn Park, Milngavie and Station Road Park, Lennoxton. All grass pitches will also benefit from an improved maintenance regime, which will boost the playing conditions for local teams.

Work will begin on an aquatics strategy to look at the use of our pool facilities across East Dunbartonshire, aimed at maximising usage while taking account of the different demands of all our users groups.

Sports Development

During 2018/19 we will review the services we offer in line with local and national priorities, and where appropriate recommend changes to improve the efficiency of our services.

Athlete Performance Programme

During 2018/19 we will introduce a new software package which will allow coaches and athletes to be more flexible and pro-active. This will free up time spent on planning programmes for athletes to follow, allowing more time to be spent with athletes while also enabling athletes to log on outwith the gym, watch tutorials and update their training.

Football

During the 2018 summer holiday programme our Football Development team will be working in partnership with Network Rail and the SFA to deliver key safety messages, particularly around electricity with the electrification of the railway. These messages will be delivered in a fun environment using football terms wherever possible.

Lenzie School of Rugby

Funding has been approved and an agreement reached to extend the successful School of Rugby for a further two years - taking us up to 2020.

Snack & Play

The Snack & Play programme will once again be offered to those attending identified primary schools within 'Place' areas following last year's success.



Leisure Centres

Your choice of three Leisure Centres offering fully supervised Gyms with the latest equipment, no contract, dedicated trainers, functional training zones and results tracking.



Kilmardinny House, Bearsden

The rejuvenated Kilmardinny House has been shortlisted for Civic Building of the Year by SPACES (Society for Public Architecture, Construction, Engineering and Surveying) – one of just 19 projects chosen from across the UK. The A-listed building reopened last year after a £2.73m programme of works – delivered by East Dunbartonshire Council in conjunction with EDLC Trust and development partner hub West Scotland with Clark Contracts.

FINANCIAL REVIEW

The charitable company generated an operating deficit of £946,012. Total unrestricted funds are now £1,722,531 and will be required to subsidise the budget deficit in the new year and also to help with future repositioning of income and expenditure streams as the budget is balanced going forward in the next few years.

At 31 March 2018, the FRS102 pension valuation of the pension scheme resulted in a net pension liability of £2,911,000, this being recognised in the Balance Sheet. The valuation has resulted in an actuarial gain of £6,577,000 being recognised in the Statement of Financial Activities in the period. The balance on the pension fund will change annually according to economic conditions and the trustees will keep the position under review.

The Board is pleased that this has been a successful seventh year of operation and remains an independent organisation from East Dunbartonshire Council. Through the efforts of our staff and effective planning, coupled with the successful partnership work with the Council, we have continued to achieve a positive trading position.

Measuring Performance

Financial performance is monitored regularly with senior management using financial and activity data. Other key performance indicators that are used centre around key usage data including absence data. Key performance information is presented quarterly at Board meetings and key performance information is provided for the Local Government Benchmarking Framework.

Funding streams for projects

Funding continued to be sourced from a range of bodies including Creative Scotland, Heritage Lottery and East Dunbartonshire Council. A variety of funding was also sourced from the Scottish Library Information Council, which awarded modest grant amounts to fund library and culture specific initiatives.

A wide range of measures are used to assess the performance of the charitable company against its goals. These are reported to the Board on a regular basis. Key performance indicators relate to customer visits and are monitored for library visits, museum visits, sports development participation levels, live active participation levels, swimming pools and other indoor leisure facilities. Total customer visits for the period to 31 March 2018 were 1,680,781.

Investment policy

The charitable company has a high interest account with automatic transfer of funds at defined thresholds. This account has generated interest of over £9,000 during the period.

Risk Management

East Dunbartonshire Leisure and Culture Trust has a risk register which focuses on key areas that could impact on the Company's ability to operate including financial, reputational and operational risks. East Dunbartonshire Council's Internal Audit Team also carries out reviews of EDLCT processes and procedures.

Risks and uncertainties

EDLCT has a risk register detailing the principal risks and uncertainties facing the company. The risk register also details causes, effects, likelihood and control measures. Listed below are the risks and uncertainties identified in the risk register:

- Failure of technology leading to service disruption
- Failure to obtain adequate financial agreement with the East Dunbartonshire Council
- Failure to comply with health and safety policies
- Failure to effectively maintain and operate property assets
- Failure to comply with information and records management
- Ineffective partnership management
- Failure of governance and compliance mechanisms
- Failure to achieve participation levels and income targets in line with service level agreements
- Inability to recruit and retain appropriately skilled staff
- Failure to effectively adapt to change

Principal funding sources

EDLCT received a management service fee of £4,930,500 from East Dunbartonshire Council in the year ended 31 March 2018. A sum of £359,000 was also received as funding towards the Cultural services review. Funds were also received from a number of funding partners during the period, including the National Health Service, sportscotland, Museums Galleries Scotland, Scottish Library Information Council, Heritage Lottery and Scottish Rugby Union.

These resources are used to deliver the key activities identified in the services agreement with East Dunbartonshire Council and also additional projects that reflect the key objectives of the charity.

External funding

A significant amount of additional funding was secured from external sources to support the delivery of activities across the Trust Service areas. Key funding included:

Heritage Lottery Fund	£80,956
School of Rugby	£26,000
NHS	£41,000

Reserves policy

The Board has approved an unrestricted reserve of £500,000 of operational income to be set aside to provide some protection and mitigate against future economic conditions.

General funds are unrestricted funds which are available for use at the discretion of the trustees in furtherance of the general objectives of the company which have not been designated for any other purpose.

Designated funds are unrestricted funds that have been set aside for a specific purpose, which will be utilised during the next and future accounting periods against specific expenditure for asset improvement.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the company for particular purposes. The costs of raising and administering such funds are charged against the specific fund. The aim of each restricted fund is set out in the notes to the financial statements.

Plans for future periods

Kirkintilloch Town Hall is now open after a significant refurbishment programme and it now incorporates EDLCT headquarters. Bishopbriggs Library and Community Hub also opened in April 2018.

Statement of Trustees' Responsibilities

The trustees (who are the directors of the charity for the purposes of company law) are responsible for preparing the Trustees' annual report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and accounting estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006, the Charities and Trustee Investment (Scotland) Act 2005 and the Charities Accounts (Scotland) Regulations 2006 (as amended). They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the Trust's website. Legislation in the United Kingdom governing the preparation and dissemination of the financial statements may differ from legislation in other jurisdictions.

Disclosure of Information to the Auditor

To the knowledge and belief of each of the persons who are trustees at the time the report is approved:


- So far as the trustee is aware, there is no relevant information of which the company's auditor is unaware; and
- He/she has taken all the steps that he/she ought to have taken as a trustee in order to make himself/herself aware of any relevant audit information, and to establish that the company's auditor is aware of the information.

Auditor

The auditor, Scott-Moncrieff, is deemed to be reappointed under section 487 (2) of the Companies Act 2006.

In approving the Trustees' Report, the trustees are also approving the Strategic Report in their capacity as company directors.

Approved by the Board on 19/9/18 and signed on its behalf by:

Chair 
Alexander Marshall

Date 19/9/18

Independent Auditor's Report to the Trustees and Members of East Dunbartonshire Leisure and Culture Trust.

Opinion

We have audited the financial statements of East Dunbartonshire Leisure and Culture Trust (the 'charitable company') for the year ended 31 March 2018 which comprise the Statement of Financial Activities (incorporating the Income and Expenditure Account), the Balance Sheet, the Statement of Cash Flows and the notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2018 and of its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006, the Charities and Trustee Investment (Scotland) Act 2005 and regulation 8 of the Charities Accounts (Scotland) Regulations 2006 (as amended).

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in which the ISAs (UK) require us to report to you where:

- the trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the trustees have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the charitable company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

Other information

The trustees are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our Auditor's Report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees' Report (incorporating the Strategic Report), which includes the Directors' Report and the Strategic Report prepared for the purposes of company law, for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Strategic Report and the Directors' Report included within the Trustees' Report (incorporating the Strategic Report) have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' Report (incorporating the Strategic Report).

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 and the Charities Accounts (Scotland) Regulations 2006 (as amended) require us to report to you if, in our opinion:

- adequate and proper accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of the trustees

As explained more fully in the Statement of Trustees' Responsibilities set out on page 48, the trustees (who are the directors for the purposes of company law and trustees for the purposes of charity law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

We have been appointed as auditor under section 44(1)(c) of the Charities and Trustee Investment (Scotland) Act 2005 and under the Companies Act 2006 and report in accordance with the Acts and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditor's Report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our Auditor's Report.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and to the charitable company's trustees, as a body, in accordance with regulation 10 of the Charities Accounts (Scotland) Regulations 2006 (as amended).

Our audit work has been undertaken so that we might state to the charitable company's members, as a body, and the charitable company's trustees, as a body, those matters we are required to state to them in an Auditor's Report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company, the charitable company's members, as a body, and the charitable company's trustees, as a body, for our audit work, for this report, or for the opinions we have formed.



.....
Nick Bennett

For and on behalf of Scott-Moncrieff, Statutory Auditor
Eligible to act as an auditor in terms of section 1212 of the Companies Act 2006
Chartered Accountants
Exchange Place 3
Semple Street
Edinburgh
EH3 8BL

Date..... 19/9/18

STATEMENT OF FINANCIAL ACTIVITIES

(Incorporating the Income and Expenditure Statement
for the year ended 31 March 2018)

	Notes	Operating fund 2018	Restricted fund 2018	Total fund 2018	Total fund 2017
Incoming from					
Charitable activities	3	9,886,289	171,808	10,058,097	10,054,540
Investment income	3	9,340	-	9,340	33,136
Total	-	9,895,629	171,808	10,067,437	10,087,676
Expenditure on					
Charitable activities	4	10,775,829	237,620	11,013,449	10,772,626
Total	-	10,775,829	237,620	11,013,449	10,772,626
Net income / (expenditure)	-	(880,200)	(65,812)	(946,012)	(684,950)
Transfers between funds	-	462	(462)	-	-
Other recognised gains or (losses)					
Actuarial gains/(losses) on defined benefit pension scheme	9	6,577,000	-	6,577,000	(4,202,000)
Net movement in funds	-	5,697,262	(66,274)	5,630,988	(4,886,950)
Reconciliation of funds					
Total fund balances brought forward	-	(6,885,731)	332,505	(6,553,226)	(1,666,276)
Total fund balances carried forward	16	(1,188,469)	266,231	(922,238)	(6,553,226)

The Statement of Financial Activities includes all gains and losses recognised in the year. None of the charitable company's activities were acquired or discontinued during the above period.

The notes on pages 57 to 74 form part of these financial statements.

BALANCE SHEET AS AT 31 MARCH 2018

	Notes		2018		2017
Fixed assets					
Tangible fixed assets	10	-	42,093	-	50,694
Current assets					
Stock	11	6,905	-	3,146	-
Debtors	12	1,709,879	-	589,578	-
Cash at bank and in hand	-	2,018,655	-	3,582,495	-
	-	3,735,439	-	4,175,219	-
Creditors: Amounts falling due within one year	12	(1,788,770)	-	(2,211,118)	-
Net current assets	-	-	1,946,669	-	1,964,100
Net assets excluding pension liability	-	-	1,988,762	-	2,014,774
Defined benefit pension scheme liability	9	-	(2,911,000)	-	(8,568,000)
Total net liabilities	-	-	(922,238)	-	(6,553,226)
The funds of the charity					
Unrestricted funds (excluding pension reserve)	16	-	1,722,531	-	£1,682,269
Pension reserve	-	-	(2,911,000)	-	(£8,568,000)
Restricted funds	16	-	266,231	-	£332,505
Funds	-	-	(922,238)	-	(£6,553,226)

The financial statements were approved and authorised for issue by the Board on

19/9/18

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S. Marshall

Chair

.....
Alexander Marshall

Maeve Kilcoyne

Secretary

.....
Maeve Kilcoyne

Company number – SC389516

The notes on pages 57 to 74 form part of these financial statements.

STATEMENT OF CASH FLOWS

For the year ended 31 March 2018

Cash flows from operating activities	Notes	2018	2017
Net cash provided by (used in) operating activities	17	(1,563,840)	(156,127)
Change in cash and cash equivalents in the reporting period	-	(1,563,840)	(156,127)
Cash and cash equivalents at the beginning of the reporting period	-	3,582,495	3,738,622
Cash and cash equivalents at the end of the reporting period	-	2,018,655	3,582,495

The notes on pages 57-74 form part of these financial statements.

NOTES TO THE FINANCIAL STATEMENTS

1. Accounting Policies

Basis of accounting

The financial statements have been prepared in accordance with the Financial Reporting Standard 102 as issued by the Financial Reporting Council, the Statement of Recommended Practice (SORP) "Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)", the Companies Act 2006, the Charities and Trustee Investment (Scotland) Act 2005, the Charities Accounts (Scotland) Regulations 2006 (as amended).

The charity meets the definition of a public benefit entity under FRS 102 and has taken advantage of paragraph 3(3) of Schedule 4 of the Companies Act and adapted the Companies Act formats to reflect the special nature of the charity's activities.

These financial statements are presented in pounds sterling (GBP) as that is the currency in which the charity's transactions are denominated.

The preparation of financial statements requires the use of certain critical accounting estimates. It also requires trustees to exercise their judgements in the process of applying accounting policies. Use of available information and application of judgement are inherent in the formation of estimates. Actual outcomes in the future could differ from such estimates. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are disclosed in note 2.

Income and expenditure

Owing to the special nature of the business of the charity and in the interests of presenting the results clearly to the members, it is considered inappropriate to adhere to the income and expenditure format described under section 400 of the Companies Act 2006. A statement of financial activities has been prepared in a form which is considered to give the members a true and fair view of the results for the period and which also complies with the requirements of Section 400 of the Act and Statement of Recommended Practice applicable to charities (Charities SORP (FRS 102)).

Going concern

The financial statements have been prepared on the basis of accounting policies that are consistent with the treatment of the charitable company as a going concern. The current funding agreement with East Dunbartonshire Council covers up to the 31 March 2019. The Board and senior management are currently in discussions with East Dunbartonshire Council to extend this agreement and are confident that it will be renewed for a further period.

Fund Accounting

Unrestricted funds

Surplus revenue funds held within unrestricted funds are carried forward to meet the cost of future activities mainly of a revenue nature.

Commitments for specific activities and needs in the future are dealt with by making allocations to designated funds.

Restricted funds

Restricted funds are to be used for specific purposes as laid down by the donor. Expenditure which meets these criteria is charged to the appropriate fund, together with a fair allocation of management support costs where this is considered appropriate.

Incoming resources

Membership subscriptions and income from sport & physical activity is recognised in the period in which the charitable company is entitled to receipt and the amount can be measured with reasonable certainty. Income is deferred only when the charitable company has to fulfil conditions before becoming entitled to it.

Grant income is recognised in the Statement of Financial Activities in the period in which the charitable company is entitled to receipt and the amount can be measured with reasonable certainty. Such income is deferred when the charitable company has to fulfil conditions before becoming entitled to it.

Management fees and other incoming resources are recognised in the period to which they relate.

Investment income is recognised in the period in which it is receivable.

Resources Expended

Expenditure is recognised when a liability is incurred. Where possible, expenditure has been charged direct to charitable expenditure or governance cost. Where this is not possible the expenditure has been allocated on the basis of time spent by staff on each activity.

Charitable expenditure comprises those costs incurred by the charity in the delivery of its activities and services for its beneficiaries. Governance costs include those costs associated with meeting the constitutional and statutory requirements of the charity and include the audit fees and costs linked to the strategic management and set-up of the charity.

Allocation of support costs

Support costs are those functions that assist the work of the charity but do not directly undertake charitable activities. Support costs include back office costs, finance, personnel, payroll and governance costs which support the Trusts. Support costs have been allocated centrally to Leisure and Management or where clearly chargeable have been allocated directly to Culture and Libraries.

Stocks

Stocks are valued at the lower of cost and net realisable value in the ordinary course of activities.

Net realisable value is based on estimated selling price less further costs to completion and disposal.

Debtors

Trade debtors are amounts due from customers for merchandise sold or services performed. Trade debtors are recognised at the undiscounted amount of cash receivable, which is normally invoice price, less any allowances for doubtful debts.

Cash and Liquid resources

Cash, for the purpose of the cash flow statement, comprises cash in hand and deposits repayable on demand, less overdrafts payable on demand.

Creditors

Trade creditors are obligations to pay for goods or services that have been acquired. They are recognised at the undiscounted amount owed to the supplier, which is normally the invoice price.

Financial assets and financial liabilities

Financial instruments are recognised in the Statement of Financial Activities when the charity becomes a party to the contractual provisions of the instrument. Financial instruments are initially measured at transaction price unless the arrangement constitutes a financing transaction which includes transaction costs for financial instruments not subsequently measured at fair value. Subsequent to initial recognition, they are accounted for as set out below. A financing transaction is measured at the present value of the future payment discounted at the market rate of interest for similar debt instrument.

Financial instruments are classified as either 'basic' or 'other' in accordance with Chapter 11 of FRS 102.

At the end of each reporting period, basic financial instruments are measured at amortised cost using the effective rate method. All financial instruments not classified as basic are measured at fair value at the end of the reporting period with the resulting changes recognised in income or expenditure. Where the fair value cannot be reliably measured, they are recognised at cost less impairment.

Financial assets are derecognised when the contractual rights to the cash flows from assets expire, or when the charity has transferred substantially all the risks and rewards of ownership. Financial liabilities are derecognised only once the liability has been extinguished through discharge, cancellation or expiry.

Tangible fixed assets and depreciation

It is the policy of the charity to capitalise expenditure of a capital nature in excess of £5,000.

Assets donated to the charity are included in the Balance Sheet and Statement of Financial Activities at cost.

Depreciation is charged to write off the cost less the estimated residual value of fixed assets by equal instalments over their estimated useful lives as follows:
Furniture and equipment: 5 – 10 years.

VAT

The charitable company is partially exempt from VAT. Irrecoverable VAT is charged to the Statement of Financial Activities as an expense.

Taxation

The company has charitable status and is therefore exempt from taxation under sections 466 to 493 Corporation Tax Act 2010 (CTA 2010).

Pensions

East Dunbartonshire Leisure and Culture Trust is a member of the Strathclyde Pension Fund, a Local Government Pension Scheme, which is a defined benefit pension scheme. The Fund is administered by Glasgow City Council in accordance with the Local Government Scheme (Scotland) Regulations 1998 as amended. All existing and new employees have the option of joining the Fund. The assets and liabilities of the scheme are held separately from those of the Trust in an independently administered fund.

The pension costs charged in the period are based on actuarial methods and assumptions designed to spread the anticipated pension costs over the service life of employees in the scheme, so as to ensure that the regular pension costs represent a substantially level percentage of the current and expected future pensionable payroll. Variations from regular costs are spread over the remaining service lives of current employees in the scheme.

The cost of providing benefits is determined using the Projected Unit Credit Method, with actuarial valuations being carried out at each reporting date. Actuarial gains and losses arising from experience adjustments and changes in assumptions are recognised immediately in the Statement of Financial Activities. All costs related to the defined benefit scheme are recognised in the Statement of Financial Activities.

The retirement benefit obligation recognised in the balance sheet represents the present value of the defined benefit obligation as reduced by the fair value of plan assets. Any asset resulting from the calculation is limited to the present value of available refunds and reductions in future contributions to the plan.

Termination benefits

Termination benefits are payable when employment is terminated before the normal retirement date, or whenever an employee accepts voluntary redundancy in exchange for these benefits. Termination benefits are recognised in the statement of financial activities when it is demonstrably committed to either (i) terminating the employment of current employees according to a detailed formal plan without possibility of withdrawal, or (ii) providing termination benefits as a result of an offer made to encourage voluntary redundancy.

2. Critical judgements and estimates

In preparing the financial statements, trustees make estimates and assumptions which affect reported results, financial position and disclosure of contingencies. Use of available information and application of judgement are inherent in the formation of the estimates, together with past experience and expectations of future events that are believed to be reasonable under the circumstances. Actual results in the future could differ from such estimates.

Critical judgements are made in the application of income recognition accounting policies, and the timing of the recognition of income in accordance with the Charities SORP (FRS 102).

Defined benefit pension and other post employment benefits

The present value of the defined benefit pension and other post-employment benefit obligations depends on a number of factors that are determined on an actuarial basis using a number of assumptions. The assumptions used in determining the net cost (income) for pension and other post-employment benefits include the discount rate. Any changes in these assumptions will have an effect on the carrying amount of pension and other post-employment benefits.

After taking appropriate professional advice, management determines the appropriate discount rate at the end of each reporting period. This is the interest rate that should be used to determine the present value of estimated future cash outflows expected to be required to settle the pension obligations. In determining the appropriate discount rate, consideration is given to the interest rates of high-quality corporate bonds that are denominated in the currency which the benefits are to be paid and that have terms to maturity approximating the terms of the related pension liability.

3. Income

Investment income

Investment income comprises bank interest. In 2018 bank interest received was £9,340 (2017: £33,136).

Income from charitable activities

Income is attributable to sporting activity fees and other sales throughout EDLCT. In addition, a management service fee of £5,289,852 (2017: £5,119,500) was received from East Dunbartonshire Council for the period. This included a payment of £359,352 towards staff restructuring. Membership fees is income collected by direct debit membership of EDLCT's leisure facilities.

	Leisure and management	Sports development community fitness and active schools	Cultural and libraries	2018 Total	2017 Total
Grants and donations	-	363,100	104,808	467,908	559,536
Lets	-	-	3,217	3,217	2,236
Rental income	63,217			63,217	63,217
Sales, fees and charges	1,641,422	642,619	218,077	2,502,118	2,518,305
Membership income	1,731,785	-	-	1,731,785	1,791,746
Management service fee	5,289,852	-	-	5,289,852	5,119,500
Total	8,726,276	1,005,719	326,102	10,058,097	10,054,540

Income on charitable activities was £10,058,097 (2017: £10,054,540) of which £9,886,289 was unrestricted (2017: £9,778,595) and £171,808 (2017: £275,945) was restricted.

4. Charitable expenditure

	Leisure and management	Sports development	Cultural and libraries	2018 Total	2017 Total
Employee costs	4,325,915	1,433,634	1,722,886	7,482,435	6,679,680
Property costs	1,027,358	321	109,892	1,137,571	1,266,913
Supplies and services	724,275	103,850	599,372	1,427,497	1,322,263
Finance expenditure	241,000	-	-	241,000	148,000
Support services	704,327	-	-	704,327	676,233
Bank charges	20,619	-	-	20,619	19,717
Contribution for Huntershill / Kilmardinny to EDC	-	-	-	-	659,820
Total	7,043,494	1,537,805	2,432,150	11,013,449	10,772,626

Expenditure on charitable activities was £11,013,449 (2017: £10,772,626) of which £10,775,829 was unrestricted (2017: £10,622,944) and £237,620 (2017: £149,682) was restricted.

5. Analysis of governance and support costs

	General support	Governance	2018	2017
Grounds Maintenance	280,000	-	280,000	230,000
Corporate Services	79,605	62,508	142,113	143,843
Facilities Management – Cultural	125,000	-	125,000	112,300
Shared Accommodation	55,614	-	55,614	48,378
Refuse	24,000	-	24,000	18,000
Transport	18,667	-	18,667	25,427
Cash uplift	18,912	-	18,912	22,020
Printing	10,226	-	10,226	9,357
Telephone	(4,935)	-	(4,935)	8,166
Pest control	2,410	-	2,410	3,125
Repairs – Culture	20,907	-	20,907	45,421
Repairs – Leisure	11,413	-	11,413	9,686
Licences	-	-	-	510
Total	641,819	62,508	704,327	676,233

The governance element of the support costs are calculated based on time spent throughout the year on governance activities.

6. Governance costs

	2018	2017
Audit fees	8,200	8,200
Trustee indemnity insurance	51,380	57,414
Trustee expenses	2,928	2,998
Total	62,508	68,612

7. Staff costs and numbers

	2018	2017
Wage and salaries	5,142,609	4,991,334
Social security costs	379,724	364,798
Other pension costs	1,470,125	1,007,214
Other staff costs	130,625	231,893
Redundancy	359,352	84,441
Total	7,482,435	6,679,680

Eight members of staff took voluntary redundancy during the year. The total cost was £359,352, which was met by East Dunbartonshire Council. Employees receiving salaries, including benefits in kind, of more than £60,000 were in the following band (excluding employer pension costs):

	2018	2017
£70,000 - £79,999	1	-

This employee is a member of the pension scheme.

Key management personnel comprises only the General Manager. The total employee benefits (including employer pension costs) were £78,398. (2016: £78,702)

The average weekly number of employees during the period was made up as follows:

	2018	2017
	Number	Number
Head office – full-time	5	5
Facilities – full-time	126	134
Facilities – part-time	100	96
Total	231	235

During the period no trustees received any remuneration. Trustee expenses are disclosed in note 6.

8. Operating (Deficit)/Surplus

The operating (deficit)/surplus is stated after charging:	2018	2017
Auditors' remuneration for audit (including expenses)	8,200	8,200
For other services	-	-
Depreciation	28,396	43,770

9. Pension costs

EDLCT is an admitted body of the Strathclyde Pension Fund. The Superannuation Fund is a defined benefit scheme into which employee and employer's contributions, and interest and dividends from investments are paid and from which pensions, lump sums and superannuation benefits are paid out. Employees' contributions are tiered and employer's basic contributions are assessed every three years by an actuary and are fixed to ensure the fund remains solvent and in a position to meet its future liabilities. The actuarial method used is known as Projected Unit Credit Method. The last actuarial valuation was at 31 March 2018 and following this valuation employer's contributions remained at 19.3%.

The movement in the defined benefit obligation over the year is as follows:	31 March 2018	31 March 2017
Opening defined benefit obligation	30,001	20,638
Current service cost	1,526	878
Past service cost	-	153
Interest cost on defined benefit obligation	830	762
Contributions by members	260	212
Actuarial losses/(gains)	(5,988)	7,531
Benefits paid	(273)	(152)
Unfunded benefits paid	(8)	(21)
Closing defined benefit obligation	26,348	30,001

The movement in the fair value of plan assets in the year is as follows:

	31 March 2018	31 March 2017
Opening fair value of plan assets	21,433	16,644
Interest income on plan assets	589	614
Contributions by members	260	212
Contributions by the employer	839	786
Contributions in respect of unfunded benefits	8	21
Actuarial (losses)/gains	3,589	3,329
Benefits paid	(273)	(152)
Unfunded benefits paid	(8)	(21)
Closing fair value of plan assets	23,437	21,433

Amounts recognised in net income/expenditure (per SOFA):

	31 March 2018	31 March 2017
Current service cost	(1,526)	(878)
Past service cost	-	(153)
Total service cost	(1,526)	(1,031)

Net Interest	31 March 2018	31 March 2017
Interest income on plan assets	589	614
Interest cost on defined benefit obligation	(830)	(762)
Total service cost	(241)	(148)

Total defined benefit cost recognised in net income/expenditure per the SOFA	(1,767)	(1,179)
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The major categories of plan assets as a % of the total plan assets are as follow:

	31 March 2018	31 March 2017
Equities	62	73
Bonds	23	12
Property	11	10
Cash	4	5

The estimated employer contributions for the year to 31 March 2018 are £839,000.

The principal actuarial assumptions used in the calculations are:

	31 March 2018	31 March 2017
Pension Increase Rate	2.3	2.4
Salary Increase Rate	3.5	4.4
Discount Rate	2.7	2.7

Mortality

Life expectancy is based on the Fund's VitaCurves with improvements in line with the CMI 2016 model with an allowance for smoothing of recent mortality experience and long term rate of 1.5% per annum for males and 1.25% per annum for females. Based on these assumptions, the average future life expectancies at age 65 are summarised below:

	Males	Females
Current Pensioners	21.4 years	23.7 years
Future Pensioners	23.4 years	25.8 years

Under the Transfer Agreement entered into between EDLCT and East Dunbartonshire Council, the Council have undertaken to guarantee the pension scheme should the liability crystallise and insufficient funds be held by EDLCT to settle their obligation.

The pension scheme was transferred to the charity with effect from 1 April 2011, at which date the actuarial valuation showed a liability of £414,000.

10. Tangible Fixed Assets

Cost	Furniture and Equipment	Total
As at 1 April 2017	366,961	366,961
Additions	19,815	19,815
As at 31 March 2018	386,776	386,776

Depreciation	Furniture and Equipment	Total
As at 1 April 2017	316,287	316,287
Charge	28,396	28,396
As at 31 March 2018	344,683	344,683

Net book value	Furniture and Equipment	Total
As at 31 March 2017	50,674	50,674
As at 31 March 2018	42,093	42,093

11. Stock

	2018	2017
Goods for re-sale	6,905	3,146

12. Debtors and Creditors

	2018	2017
Amounts owed from East Dunbartonshire Council	1,497,313	228,434
Trade debtors	203,050	150,768
Other debtors and prepayments	9,516	210,376
Total	1,709,879	589,578

Creditors: Amounts falling due within one year

	2018	2017
Amounts owed from East Dunbartonshire Council	354,634	1,107,658
Trade creditors	263,479	314,966
Other creditors	783,054	530,089
Accruals and deferred income	305,456	174,445
P.A.Y.E.	(24,510)	31,903
National Insurance	106,657	52,056
Total	1,788,770	2,211,118

13. Deferred income

Deferred income comprises Sports Development income related to classes from April 2017.

	2018	2017
Balance as at 1 April 2017	54,445	-
Amounts released to income during the year	(54,445)	-
Amounts deferred in year	131,100	54,445
Balance as at 31 March 2018	131,100	54,445

14. Financial assets and liabilities

	2018	2017
Financial assets at amortised cost	3,719,018	4,103,883
Financial liabilities at amortised cost	(1,576,523)	(2,072,715)
Total	2,142,495	2,031,168

Financial assets comprise amounts due from East Dunbartonshire Council, trade debtors, other debtors, and cash and bank balances.

Financial liabilities comprise amounts due to East Dunbartonshire Council, trade creditors and accruals.

15. Share Capital

The charitable company is limited by guarantee of £1 per member and has no share capital.

16. Reserves

Balance at 31 March 2018 represented by

Funds	Unrestricted Fund	Restricted Funds	Total 2018	Total 2017
Fixed assets	42,093	-	42,093	50,674
Net current assets	1,680,438	266,231	1,946,669	1,964,100
Retirement benefit scheme deficit	(2,911,000)	-	(2,911,000)	(8,568,000)
Total	(1,188,469)	266,231	(922,238)	(6,553,226)

Unrestricted fund	Opening balance 1 April 2017	Incoming	Outgoing	Transfers	Actual gain / (loss)	Closing balance 31 March 2018
Unrestricted fund	1,331,615	9,895,629	(9,855,829)	-	-	1,371,415
Designated fund- Active Schools	350,789	-	-	-	-	350,789
Restricted reserve	(135)	-	-	462	-	327
Pension reserve	(£8,568,000)	-	(£920,000)	-	6,577,000	(£2,911,000)
Total	(6,885,731)	9,895,629	(10,775,829)	462	6,577,000	(1,188,469)

The designated fund is funds received via East Dunbartonshire Council from sportscotland for the employment of primary and secondary Active School co-ordinators to increase awareness and levels of participation in sport and health activity amongst children. The fund represents a year's funding paid in advance.

Restricted Funds

Programme / Activity	Opening balance	Incoming resources	Resources expended	Transfers	Closing balance
Creative Learning Network, Creative Scotland	11,644	8,976	8,763	-	11,857
Film Festival, Creative Scotland	1,960	-	2,000	40	-
Heritage Tales and Trails, Creative Scotland	116,471	80,956	134,921	-	62,506
NHS - Physical Activity Programme	70,961	41,000	42,096	-	69,864
School of Rugby, SRU	17,115	26,000	25,588	-	17,527
Scottish Library Information Council - Creative Community Hubs	475	-	408	(67)	-
Scottish Library Information Council - Engaging Libraries	-	4,548	969	-	3,579
Scottish Library Information Council - Public Wi-Fi	1,918	-	1,918	-	-
Scottish Library Information Council - Supporting Users	1,274	-	1,153	(121)	-
Scottish Library Information Council - World War 1	9,790	-	9,477	(313)	-
Museums	-	10,328	10,328	-	-
William Patrick Memorial Trust	100,897	-	-	-	100,897
Total	332,505	171,808	237,620	(462)	266,231

Creative Learning Network is funding from Creative Scotland used to promote learning through the arts.

Film Festival is funding received from Creative Scotland to be used in helping local film production.

Heritage Trails and Trails is funding mainly from Heritage Lottery to create a network of East Dunbartonshire Heritage Trails.

The NHS has contributed to various fitness projects, including a walk post. These initiatives encourage concerted and co-ordinated action to increase the levels of physical activity among people in East Dunbartonshire.

School of Rugby is funding from Scottish Rugby Union and helps children to improve their fitness and educational attainment.

Scottish Library and Information Council is funding a variety of initiatives, including creative community hubs, engaging libraries, public wi-fi, supporting users and World War 1.

Youth Music Forum is funding received from Creative Scotland to be used to improve access to youth music development opportunities.

Festival of Museums is funding from Museums Galleries Scotland to promote visitor participation in local museums.

William Patrick Library Memorial Trust was transferred to EDLCT from East Dunbartonshire Council. Via OSCR the constitution of the Trust under EDLCT allows the funds to be used to maintain and invest in William Patrick Library.

17. Notes to the statement of cash flows

Reconciliation net income/(expenditure) to net cash flow from operating activities:

	2018	2017
Net income/(expenditure) for the reporting period (as per the SOFA)	(946,012)	(684,950)
Depreciation	28,396	43,770
Fixed asset (addition)/disposal	(19,815)	-
Retirement benefit scheme	920,000	372,000
Decrease/(increase) in stock	(3,759)	(985)
(Increase)/decrease in debtors	(1,120,301)	56,883
(Decrease)/increase in creditors	(422,349)	57,155
Net cash provided by (used in) operating activities	(1,563,840)	(156,127)

Analysis of cash and cash equivalents:

	2018	2017
Cash in hand	2,018,655	3,582,495
Notice deposits (less than three months)	-	-
Overdraft facility	-	-
Total cash and cash equivalents	2,018,655	3,582,495

18. Related parties

EDLCT works in partnership with East Dunbartonshire Council with which transactions have been undertaken during the period. The relevant transactions and balances with East Dunbartonshire Council were:

2017 / 2018			
Income	Expenditure	Due from	Due to
5,637,470	1,218,317	1,497,313	354,634

2016 / 2017			
Income	Expenditure	Due from	Due to
5,119,500	1,902,411	228,434	1,107,658

All buildings operated by EDLCT are leased from East Dunbartonshire Council for a peppercorn rental.

Leckie, in her 72nd year,
mes Martin.

Vacant or Wanted.

for Housework. Apply,
, Kirkintilloch.

Strong Young Women to
ght labouring work.—Apply,
Ltd., Kirkintilloch.

rt Message Girl for Butcher;
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ly, Wm. Dick, Townhead,

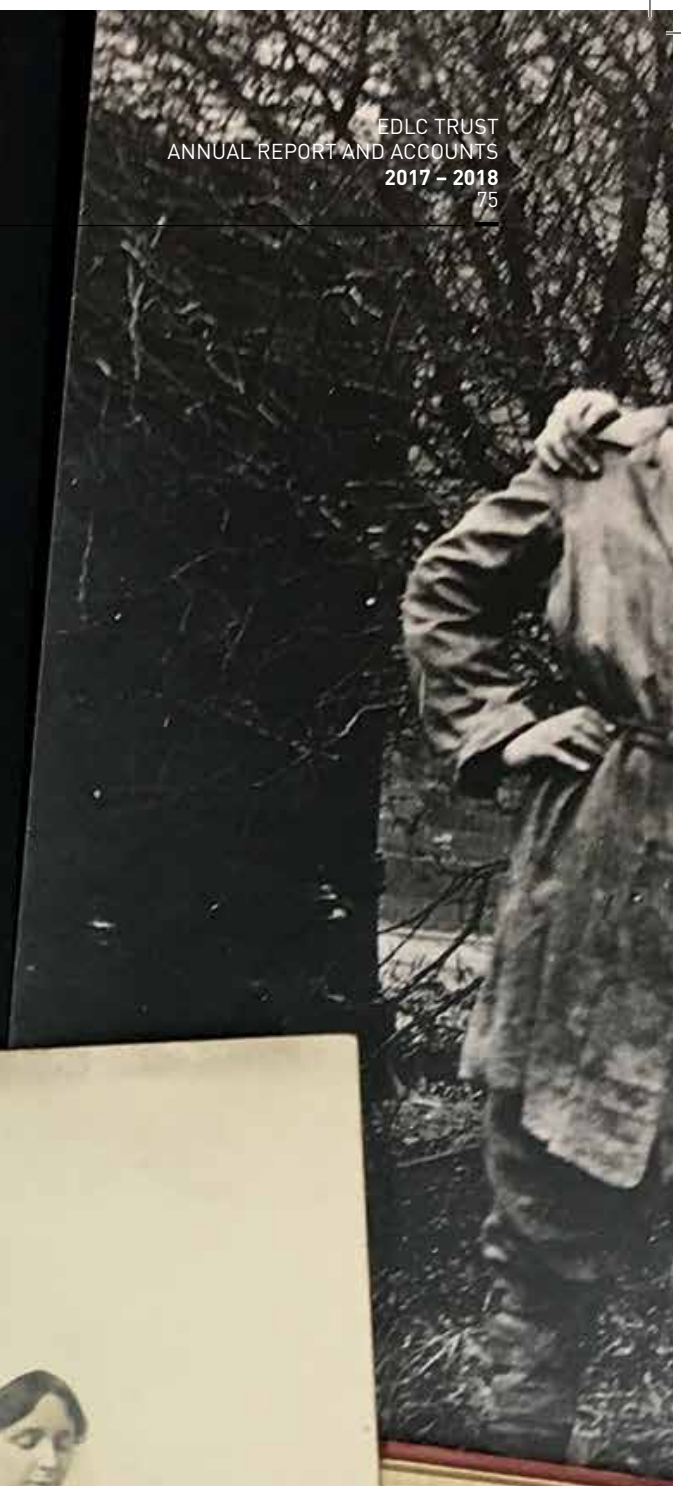
Medical Officer for the Parish
Candidates will state age
Salary, £56 per annua,
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Yours Sincerely
C. M. Jeffrey

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FURTHER INFORMATION

Any further information on the East Dunbartonshire Leisure and Culture Trust Annual Report and Accounts, please contact the Company Secretary on:

Tel: 0141 777 3147

Email: maeve.kilcoyne@eastdunbarton.gov.uk

Website: www.edlc.co.uk

OTHER FORMATS

This document can be provided in large print, Braille, or on audio CD and can be translated into different community languages. Contact the Communications team at East Dunbartonshire Council, 12 Strathkelvin Place, Kirkintilloch, Glasgow G66 1TJ Tel: 0300 123 4510

本文件可按要求翻譯成中文，如有此需要，請電 0300 123 4510。

اس دستاویز کا درخواست کرنے پر (اردو) زبان میں ترجمہ کیا جاسکتا ہے۔ براہ مہربانی فون نمبر 0300 123 4510 پر رابطہ کریں۔

ਇਸ ਦਸਤਾਵੇਜ਼ ਦਾ ਮੰਗ ਕਰਨ ਤੇ ਪੰਜਾਬੀ ਵਿੱਚ ਅਨੁਵਾਦ ਕੀਤਾ ਜਾ ਸਕਦਾ ਹੈ। ਕਿਰਪਾ ਕਰਕੇ 0300 123 4510 ਫੋਨ ਕਰੋ।

Gabhaidh an sgrìobhainn seo cur gu Gàidhlig ma tha sin a dhìth oirbh. Cuiribh fòin gu 0300 123 4510

अनुप्राय करने पर यह दस्तावेज़ हिन्दी में भाषांतरित किया जा सकता है। कृपया 0300 123 4510 पर फ़ोन कीजिए।



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ED LEISURE + CULTURE

 **East Dunbartonshire Council**
www.eastdunbarton.gov.uk

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