

Annual Report and Accounts

2025-2026



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INTRODUCTION FROM THE CHAIR

On behalf of the Trustees of East Dunbartonshire Leisure and Culture Trust it is a pleasure to introduce our 15th Annual Report and accounts for East Dunbartonshire Leisure and Culture Trust (EDLCT). This report covers the period from 1 April 2025 to 31 March 2026.

It has been another challenging year, but I am proud to say that – working together as a team – we have continued to deliver first-class facilities and services, providing sporting, cultural and recreational opportunities for people of all ages and abilities in East Dunbartonshire.

This report contains a wealth of detail.

Highlights include:

- A rise in Gym membership – up 4.32%
- A rise in Vitality Programme attendees – up 4.94%
- A rise in library usage – up 4.23%
- A rise in group fitness participation – up 4.56%
- A rise in referrals to the Live Active Programme – up 3.1%

We welcomed a new independent director at the August 2025 board meeting, Nicola Dawson. Nicola has over 25 years of experience in legal and regulatory compliance, and audit and risk management across the criminal justice, energy and rail sectors. She is currently Head of Risk Management with Network Rail.

I hope you can find the time to read the Annual Report and accounts, which provide information and detail about the Trust's work and performance over the financial year of 2025/26.

I would like to take this opportunity to thank all our employees, volunteers, partner organisations, East Dunbartonshire Council and my fellow Board members for their contributions to EDLCT over the past year.

Alan Wright

Alan Wright (Independent Director)

Chair of the Board

East Dunbartonshire Leisure and Culture Trust



DIRECTOR'S REPORT

WHO ARE WE?

EDLCT The Company

Charitable Status

The company attained charitable status on 8 December 2010 and the Scottish Charity Number is SC041942.

Governing Document

East Dunbartonshire Leisure and Culture Trust (EDLCT) is a company limited by guarantee, governed by its Articles of Association and does not have any share capital. The charitable company was incorporated on 25 November 2010 and commenced trading on 1 April 2011. Each member has undertaken to contribute an amount not exceeding one pound towards any deficit arising in the event of the charitable company being wound up. The charitable company is a not-for-profit distributing organisation and any surplus, other than that required to keep the reserves at the agreed level, if generated is available to reinvest in the charitable company to maintain and improve the service.

Name of charity: East Dunbartonshire Leisure and Culture Trust

Charity number: SC041942

Company number: SC389516

Registered Office: Kirkintilloch Town Hall
Union Street
Kirkintilloch G66 1DH

General Manager: Karin Jackson

Company Secretary: Maeve Kilcoyne

Independent auditors: Wbg (Audit) Limited
168 Bath Street
Glasgow G2 4TP

Bankers: Virgin Money
177 Bothwell Street
Glasgow G2 7ER

Solicitors: East Dunbartonshire Council
Southbank Marina
12 Strathkelvin Place
Kirkintilloch G66 1TJ

Trustees

The trustees of the charitable company (who are also the directors of the charitable company for the purposes of company law) who held office during the period and to date are as follows:

Partner Directors
Alix Mathieson
Ian Gallagher
Jim Gibbons (Vice Chair)
Stewart MacDonald
Vaughan Moody

Independent Directors
Nicola Dawson (appointed 6 August 2025)
Greig Russell
James Watson
Lu McNair
Alan Wright (Chair)

Trade Union Representative
Craig Bell

As set out in the Articles of Association, the maximum number of directors is 11 and comprises the following:

- Five directors appointed by East Dunbartonshire Council
- Five directors appointed from the local community and/or independent representatives from the health, cultural and business fields
- One director appointed from the Trade Unions.

The directors have the power to nominate and appoint directors in accordance with the arrangements set out in the Articles of Association.

Recruitment and appointment of Board members

Independent directors are appointed through a selection process and come from a range of backgrounds including leisure, culture and community safety.

The trustees who served during the period and up until the date of this report are noted above.

Trustee induction and training

Governance and legal issues as appropriate are discussed at Board meetings.

Trustees, when necessary, update their employment and other interests in other organisations in the company's Register of Interests to ensure no conflict of interest arises. This Register of Interests is published on the company's website. Trustee induction takes place when new directors are appointed. Around the AGM each year proposed training is tabled for discussion and agreement.

Corporate Governance

The Board is committed to demonstrating good Corporate Governance and compliance with the Nolan recommendations in this respect. To this end it has established a Finance and Audit Sub Committee that works to a pre-determined Finance and Audit Plan based around these principles. The Finance and Audit Sub-Committee monitors and considers the company's compliance and records, and then updates the full Board of trustees.

Trustee Attendance at Board meetings

	11 June 2025	6 August 2025	8 October 2025	10 December 2025	18 March 2026
Nicola Dawson	NYA	P	P	P	P
Alan Wright	P	P	P	P	P
Lu McNair	P	P	A	P	P
Stewart MacDonald	P	A	A	P	A
Greg Russell	P	A	A	P	P
Jim Gibbons	P	P	P	A	P
James Watson	A	A	P	A	P
Vaughan Moody	P	A	P	A	P
Ian Gallagher	P	P	P	P	P
Alix Mathieson	P	A	P	P	A
Craig Bell	P	A	P	A	P

Apologies	A
Resigned or n/a	R
Present	P
Not Yet Admitted	NYA

Indemnity Insurance

In accordance with the Companies Act, the charitable company confirms that it has in place a Directors' and Officers' Insurance Policy.

Organisational Structure

The Board meets on an eight-weekly cycle to consider company business and refers decision-making on recruitment, health and safety, and finance to nominated sub-committees.

A General Manager is appointed by the Board to manage the day-to-day operations of the company. To ensure that operations are carried out effectively, the General Manager has delegated authority within an approved scheme for matters including personnel, finance, procurement and operations.

EDLCT works in close partnership with East Dunbartonshire Council to ensure the highest possible standard of service is offered to residents and visitors to the area. These close links ensure that the vision of East Dunbartonshire Leisure and Culture Trust is closely aligned and integral to the strategic aims of the Council, which is the core funder of the company.

The Board meets six times a year with trustees and the General Manager present. The business of the company is managed by the Board and operational management is delegated to the Senior Management Team. The senior management team represents all leisure facilities, Community Sport, Active Schools, libraries and cultural facilities. The General Manager reports to the Board and senior managers report to the General Manager.

There are currently Board members on the Human Resources and Recruitment, Health and Safety, Finance and Audit, and Leisure and Culture Strategy sub-groups. The Human Resources Committee was set up to facilitate key appointments and to be in place as an arbitration forum for any staffing issues that may arise. This committee also reviews senior staffing positions. The Health and Safety Committee was set up to ensure EDLCT's compliance with health and safety legislation, and includes representatives of both staff and trade unions.

The formation of the Finance and Audit Sub-Committee was approved by the EDLCT Board in August 2012. It is the main conduit with regards to finance and audit matters, ensuring finance and executive business is fed back to the Board of trustees. The sub-group has responsibility for scrutinising the EDLCT annual accounts and makes subsequent recommendations to the Board. The group has also made recommendations on pricing and Service Level Agreement budgets with East Dunbartonshire Council.

Equal Opportunities Policy and Equality Awareness

The company continues to be committed to providing a working environment in which employees can realise their full potential and contribute to its business success. To this end, the company is determined to make all efforts to prevent discrimination or other unfair treatment against any of its employees, potential employees or users of its services, regardless of race, colour, nationality, ethnic or national origin, religion or belief, disability, trade union membership or non-membership, sex, sexual orientation, marital status, age, employment status or offending background that does not create risk to vulnerable people. This is a key employment value to which all employees are expected to give their support.

The company's policies for recruitment, selection, training, development and promotion are designed to ensure that no job applicant or employee receives less favourable treatment on these grounds. The company expects its employees to support this commitment and to assist in its realisation in all possible ways. Specifically, the company aims to ensure that no employee or candidate is subject to unlawful discrimination, either directly or indirectly, on the grounds of gender, race (including colour, nationality or ethnic origin) sexual orientation, marital status, pregnancy or maternity, part-time status, religion or belief, disability or age.

This commitment applies to all aspects of employment, including recruitment and selection, advertisements, job descriptions, interviews and selection procedures. This policy also covers: training; promotion and career development opportunities; terms and conditions of employment, and access to employment-related benefits and facilities; grievance handling and the application of disciplinary procedures; and selection for redundancy.

An Equality and Diversity group will be established going forward and training opportunities sourced for the EDLCT Board and employees. In conjunction with the Council, a statement will be drafted which signals our intent to make meaningful change.

All employees that were transferred to EDLCT on 1 April 2011 were part of a TUPE agreement with East Dunbartonshire Council.

Employee Information

The company maintained over the period up-to-date records and statistics on all Human Resource matters and this information was available if requested to agencies for monitoring purposes.

EDLCT currently follows the same evaluation process as East Dunbartonshire Council (the Scottish Councils Job Evaluation Scheme). All EDLCT posts have been evaluated through this process.

Equality, Diversity & Inclusion (EDI)

In line with EDLCT's commitment to EDI, an action plan has been developed and will now form part of our programme for continuous review and development, aligned with the Culture, Leisure and Sport Strategy 2026-31. Our EDI statement is now published on the [EDLCT website](#).

To deliver the action plan, and ensure engagement and consistency across the Trust, a steering group was set up consisting of staff from across all areas and tiers of the Trust. The group is now divided into three subgroups, one for each of the priority areas, and these delivery groups are now engaged in delivering the action plan.

STRATEGIC REPORT

WHAT DO WE DO?

East Dunbartonshire Leisure and Culture Trust (EDLCT), on behalf of East Dunbartonshire Council, is responsible for the operation, management and delivery of leisure and cultural services throughout East Dunbartonshire. The services are delivered under the terms of a service agreement with the Council.

Through the delivery of these services, EDLCT seeks to have a significant impact on the lives of the residents of East Dunbartonshire and the communities in which they live, and so improve their quality of life.

As a charity, our main aim is to provide facilities for recreational, sporting and cultural pursuits which are of maximum benefit to the community and accessible to all. The key objectives and ambitions of EDLCT are detailed below:

Objects and Activities

The charitable company's objects and principal activities are:

- > To advance the arts, heritage, culture and science
- > To advance public participation in sport
- > To provide recreational facilities and organise recreational activities, with such facilities/activities being made available to members of the public at large with the object of improving their conditions of life
- > To advance education
- > To advance health
- > To advance citizenship and/or community development (which may include the promotion of civic responsibility, volunteering, the voluntary sector and/or the effectiveness or efficiency of charities)
- > To relieve those in need by reason of age, ill health, disability, financial hardship or other disadvantage
- > To promote, establish, operate and/or support other similar schemes and projects which further charitable purposes.

Strategic Objectives

The Trust has been split into four key service areas:

- > Active Schools & Community Sport
- > Heritage & Arts
- > Leisure Centres and Pitches
- > Libraries

Our Ambition

Through strong partnership working, East Dunbartonshire will be a place with first-class culture, leisure and sporting opportunities where people enjoy fulfilled and active lives. East Dunbartonshire will be recognised as a leader in the provision of culture, leisure and sport.

We will further improve the health and wellbeing of our community by increasing participation in culture, leisure and sport. We will strengthen local partnerships and improve local infrastructure and facilities. We will safeguard and increase opportunities for all residents, workers, visitors and volunteers to take part. We will promote the benefits of participation in culture, leisure and sport, and the opportunities available.

Our Objectives

The strategy has four over-arching objectives that underpin all areas of the strategy:

1 Increasing Participation for All

To increase participation in culture, leisure, sport and physical activity for all residents of, and visitors to, East Dunbartonshire in an inclusive and sustainable way.

2 Improving Physical/Mental Health and Wellbeing

To improve health and wellbeing through culture, leisure, sport and physical activity – enabling everyone in East Dunbartonshire to lead full and active lives.

3 Developing People

To support and develop our employees and network of volunteers to deliver culture, leisure, sport and physical activity in East Dunbartonshire, and to enable all individuals to develop their talents, skills and confidence.

4 Maintaining Quality of Our Existing Culture, Leisure and Sports (CLS) Offer & Maximising Opportunities

To improve existing services and maximise opportunities for providing new activities by incorporating the latest environmental and design standards, ensuring that East Dunbartonshire has first-class culture, leisure, sport and physical activity venues.

EDLCT Employees

EDLCT has 401 employees, these are detailed by service area.

	Active Schools and Community Sport	Cultural Services and Libraries	Leisure
Female	51	70	118
Male	32	17	113
Total	83	87	231

Main Facilities

24 Pavilions

Heritage & Arts

Auld Kirk Museum
Lillie Art Gallery
Kilmardinny House Arts Centre
Kirkintilloch Town Hall

Sport and Leisure

Allander Leisure Centre
Huntershill Sports Hub
Kirkintilloch Leisure Centre
Leisuredrome

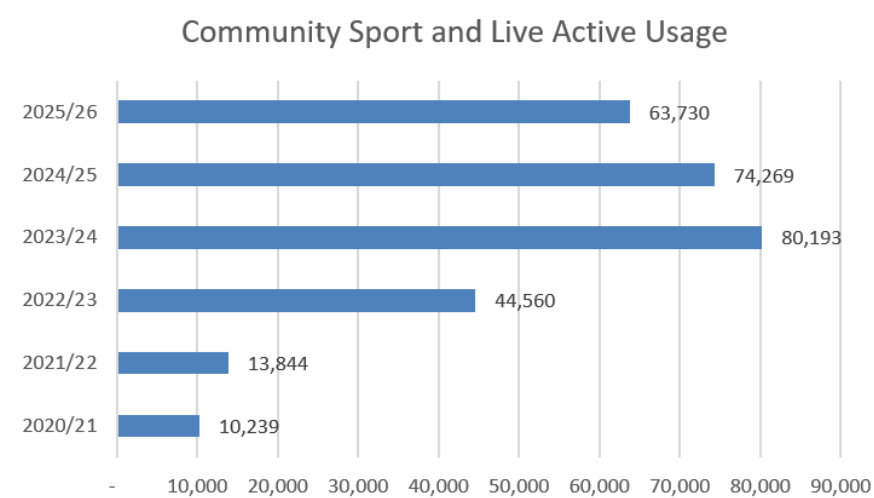
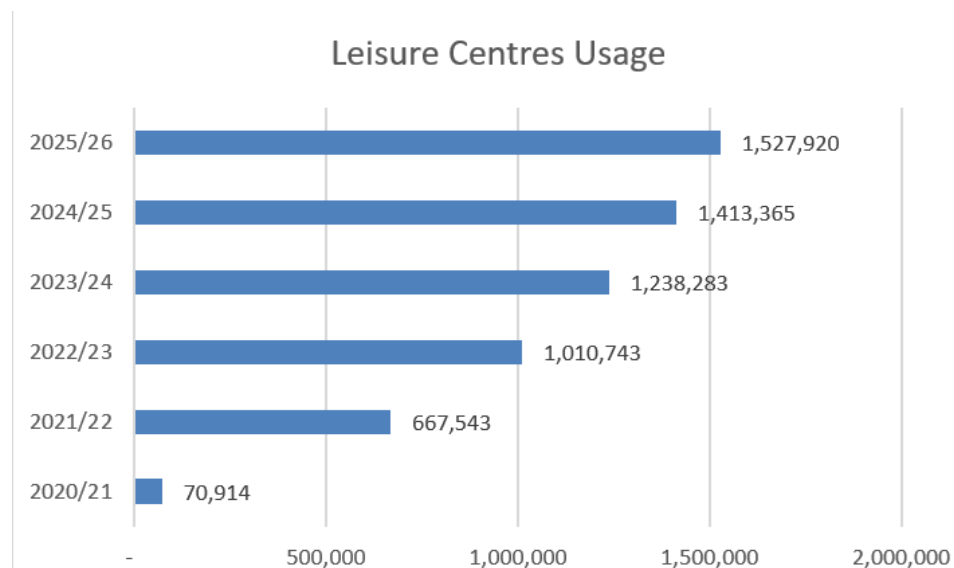
Libraries

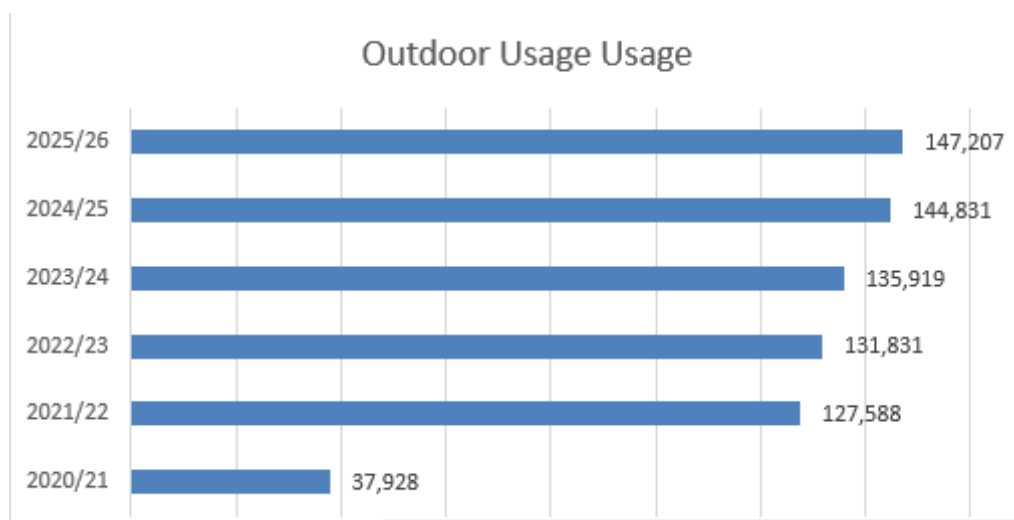
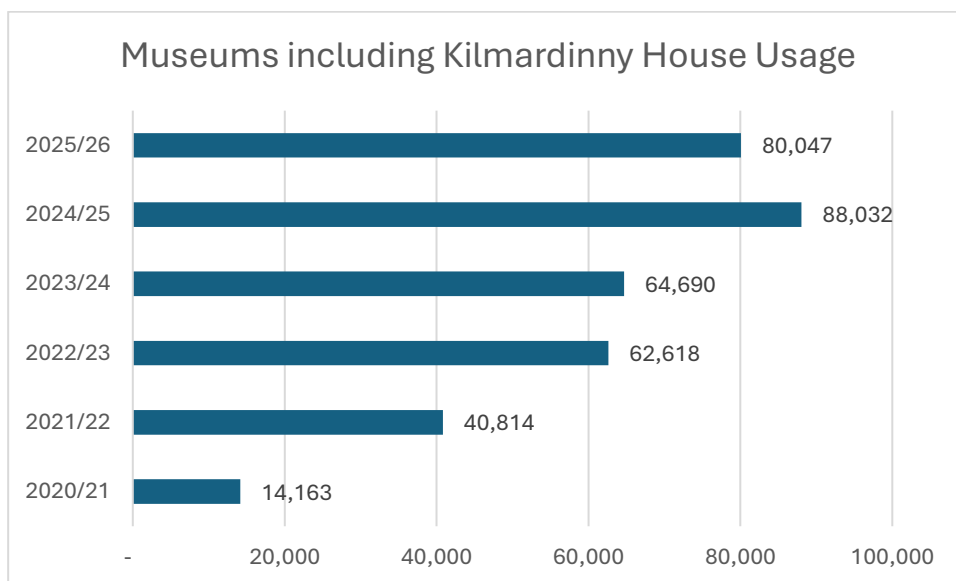
Bearsden Library
Bishopbriggs Library
Craighead Library
Lennoxtown Library
Lenzie Library
Milngavie Library
William Patrick Library
Westerton Library

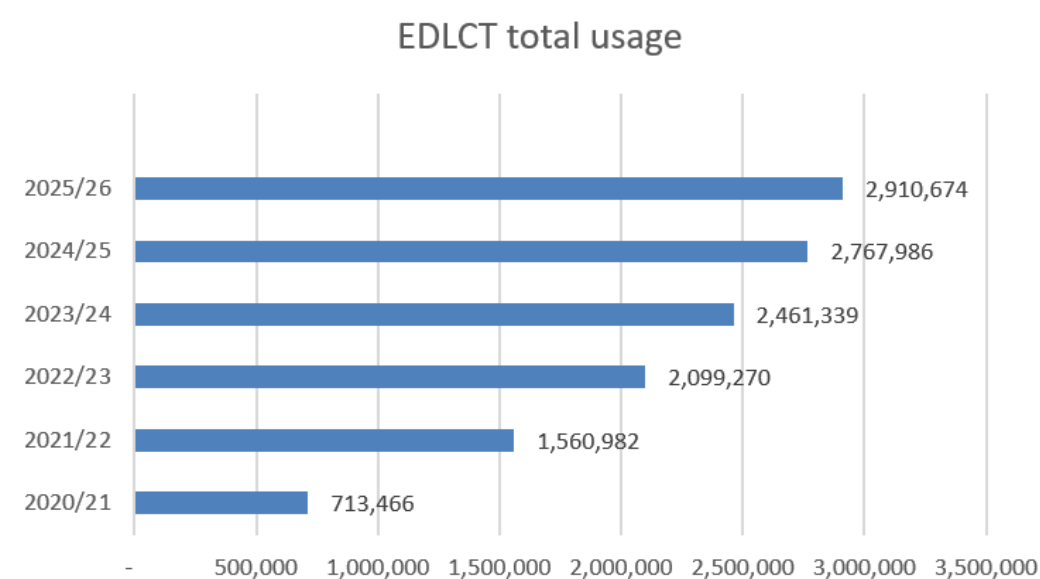
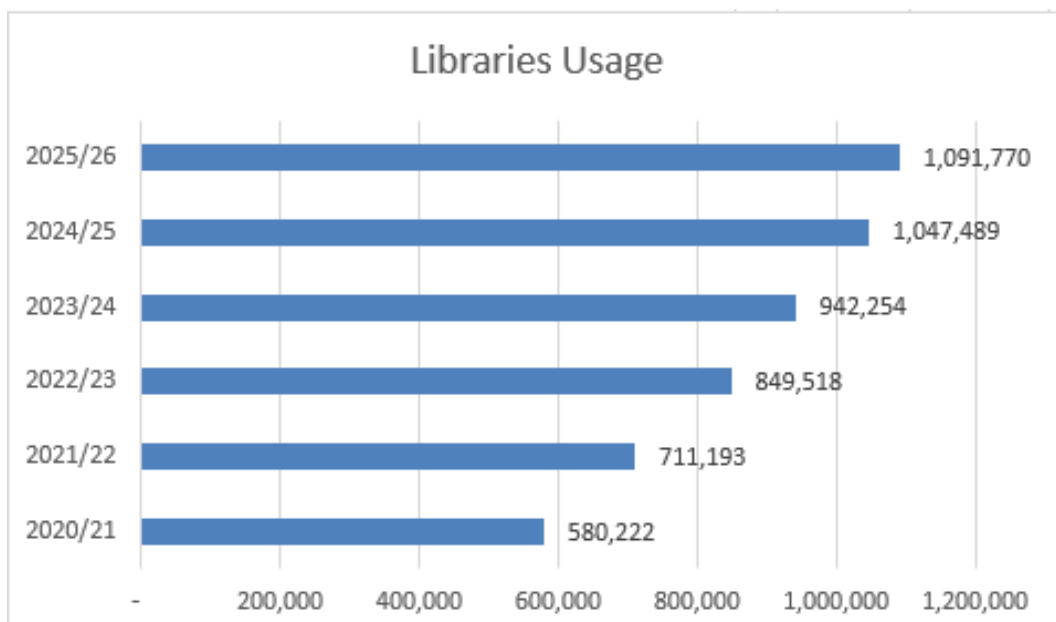
Outdoor and Active

Antonine Wall and Roman Baths
Campsie Fells
Forth & Clyde Canal
John Muir Way
Mugdock Country Park
Peel Park
Thomas Muir Heritage Trail
West Highland Way

HOW WELL DID WE DO?







Concessionary Scheme

EDLCT, in partnership with East Dunbartonshire Council, offers a concessionary access scheme which gives residents in receipt of certain benefits a discounted rate for access to activities. This was previously referred to as the Passport scheme.

The Concessionary Scheme is also available to those aged over 65. The concessionary membership represented 26.95% of the overall membership.

The Gym

Retention and marketing initiatives continue to be rolled out to attract new customers and encourage those customers who have cancelled their memberships to return. After the success of the free junior membership offer, there has been a pricing restructure to encourage and retain juniors.

Gym membership

2025/26	2024/25	2023/24	2022/23	2021/22
14,428	13,830	11,522	10,195	6,074

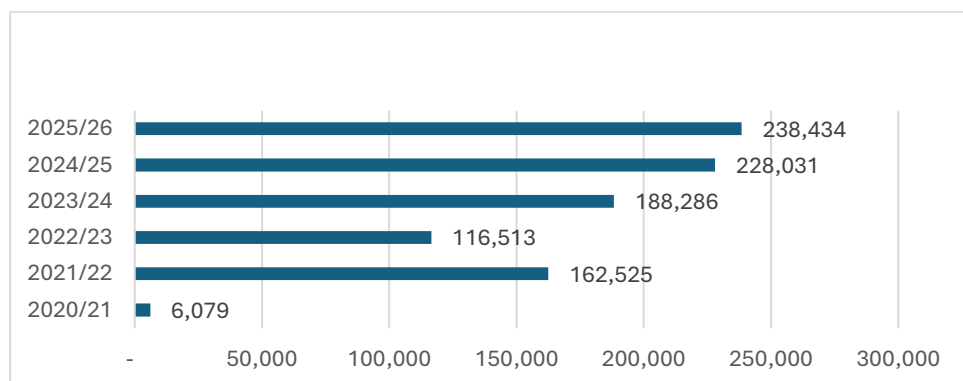
EDLCT Health and Safety Overview 2025/26

	Total incidents	%	RIDDOR Reportable	Non-Reportable
Staff	14	5.2%	0	14
Member of the public	17	6.32%	0	17
Customers	230	85.5%	1	229
Contractors (external)	1	0.37%	0	7
	269	100%	1	268

Group Fitness Programme

The last year, 2025/26, has been the busiest to date for the Group Fitness Programme in EDLCT, with 238,434 attendances across 280 weekly instructor-led classes, delivered by a team of 80 self-employed coaches.

There is continued high participation in Body & Mind classes across EDLCT venues, with popular Yoga, Pilates and chair-based Yoga sessions consistently fully booked week after week from all demographic groups, with our members telling us they want additional sessions should studio space allow. Dance classes, for mature adults in the form of Mature Movers, have grown in popularity during 2025/26, with all sessions at maximum capacity each day across our leisure centres. This mirrors the worldwide trend of fitness programmes for older adults currently sitting at number two in the top ten exercise trends!



Live Active Referral Programme

The programme has seen referrals increase by 3.1% in the last year:

Year	Referrals
2025/26	1,280
2024/25	1,242
2023/24	1,163
2022/23	756

The Live Active scheme; a 12-month patient support programme to combat inactivity, recorded 1,280 referrals to EDLCT during 2025/26, with a notable increase in referrals to our leisure centres from cardiac, stroke and cancer services, along with local GP and physio referrals. Addictions and drug services referrals to Kirkintilloch Leisure Centre have also increased.

Two Live Active Advisers, working with EDLCT's Triage, Maintenance and Support Team Leader, consult with – and support – referred patients with appropriate exercise opportunities in East Dunbartonshire.

Vitality Programme

The Vitality Programme has once again proven to be extremely popular, not just for its tailored exercise programme, but also its social benefits.

Year	Attendances
2025/26	13,025
2024/25	12,412
2023/24	7,965
2022/23	4,736

The NHS Greater Glasgow and Clyde (NHSGGC) Vitality class programme, delivered across four EDLCT venues, has increased to 16 sessions per week, with over 13,000 attendances; an increase of 13% during 2025/26.

Vitality classes form part of EDLCT's patient pathway, allowing people to be referred by health professionals, EDLC staff or to self-refer into Vitality's four stages of class programmes, starting with Strength & Balance. These classes support patients to lead a more independent life and increase social interactions while living with, and managing, long-term health conditions.

Walking Programme

Working closely with our funding partners, NHSGGC and Walking Scotland, EDLCT's walking programme increased Health Walk participation by 40% during 2025/26 – recording 4,628 attendances. We now have 28 trained volunteers delivering 16 weekly walks across East Dunbartonshire. EDLCT records referrals to Health Walks from our Live Active Scheme and Vitality Programme (full patient activity pathway).

EDLCT offers a range of Health Walk opportunities from 20 minutes to one hour, with participants socialising with refreshments afterwards.

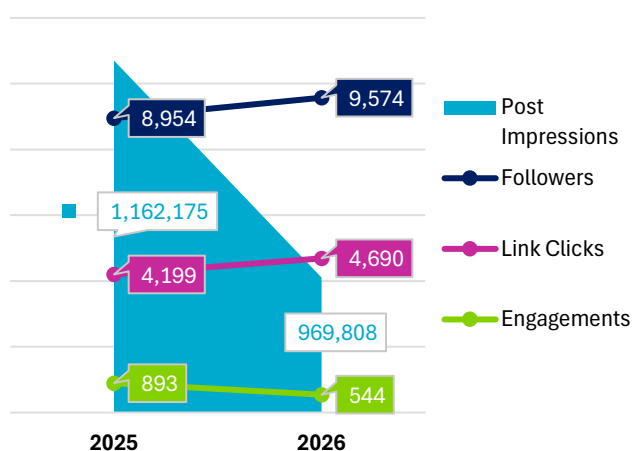
Digital Update

Social Media

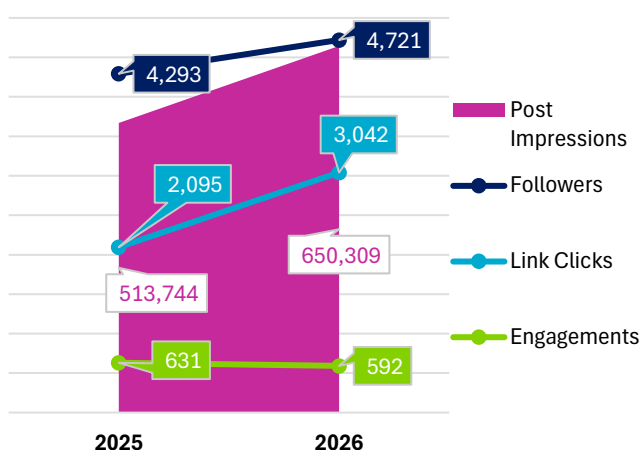
While our social media followers continue to grow for each channel, some metrics – including impressions and engagements – have fallen or only had small increases. This is due to our approach to digital communications becoming more targeted across 2025/26. This has resulted in fewer social media posts in favour of more audience-specific channels, like email and app notifications.

Nevertheless, link clicks have risen for both Leisure and Culture, so we are confidently driving more customers to our website.

Social Media - Leisure Channels



Social Media - Culture Channels



Most Popular Posts

The most popular posts for **Culture** were:

- **By likes:** A photograph from the Archives of the canal bridge in Kirkintilloch which earned 208 likes.
- **By clicks:** A post advertising our Local Studies Officer position earned 489 clicks.

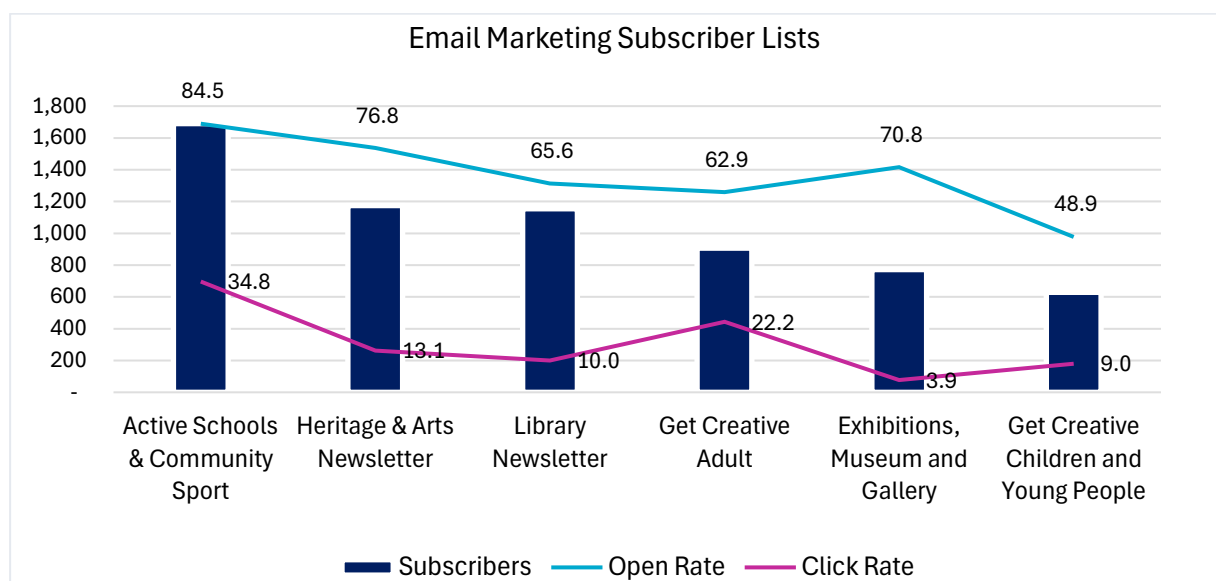
The most popular post for **Leisure** were:

- **By likes:** A post celebrating Woodland View School winning School of the Year earned 84 likes.
- **By clicks:** A post advertising positions for Leisure Assistants at Allander Leisure Centre received 783 clicks.



Email Marketing

Email was a focus for the teams in 2025/26 as it allowed for a very targeted approach. Culture teams continued to achieve success with open and engagement rates, while teams in Leisure began using Campaign Monitor, the email marketing software, to distribute their communications; including newsletters, class availability and holiday programmes. Wider use of Campaign Monitor has improved customer experience, as well as efficiencies in staff time.



Our overall EDLCT email marketing performance in comparison to the previous period can be found below.

	<i>Subscribers</i>	<i>Opens</i>	<i>Clicks</i>	<i>Unsubscribes</i>
Total	41,612	28,824	5,101	131
Rate		69.3%	12.3%	0.31%
Comparison to 2024/25	Up 115.9%	Up 5%	Up 2.6%	0%

The email campaigns with the **most clicks** can be found below:

CAMPAIGN	DATE SENT	EMAILS DELIVERED	OPEN RATE	UNIQUE CLICKS	CLICK RATE	CTOR
InspirED Sport - Issue 2 EASTER	Tue 17 Feb	1397	81.68	482	34.5	42.24
Dryside Newsletter Invite Feb 26	Thu 12 Feb	1090	77.43	353	32.39	41.82
Arts & Events - Summer Sessions	Fri 27 Jun	1018	59.82	235	23.08	38.59

The email campaigns with the highest click to open rate (CTOR) can be found below:

CAMPAIGN	DATE SENT	EMAILS DELIVERED	OPEN RATE	UNIQUE CLICKS	CLICK RATE	CTOR
InspirED Sport- Issue 1	Thu 09 Oct	337	90.21	214	63.5	70.39
InspirED Sport - Issue 2 EASTER	Tue 17 Feb	1397	81.68	482	34.5	42.24
Dryside Newsletter Invite Feb 26	Thu 12 Feb	1090	77.43	353	32.39	41.82

EAST DUNBARTONSHIRE LEISURE AND CULTURE TRUST
ANNUAL REPORT AND ACCOUNTS
For year ended 31 March 2026

EDLC
ED LEISURE

Welcome to InspirED Sport!

This is our **Active Schools and Community Sport** newsletter. It will keep you updated on our activities, new initiatives, and interesting stories about all things sport and physical activity across East Dunbartonshire.

In this issue, you will find information on our new ASCS team, our volunteering training opportunities, swimming lesson availability, plus lots more!



Our new ASCS Team

Earlier this year, our Sports Development and Active Schools teams joined to create **Active Schools and Community Sport**, or **ASCS**. This has led to some exciting changes to the way we deliver our service.

Over the next few weeks you will see some changes to our website where we will introduce our new team, so stay tuned!



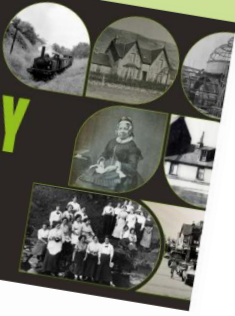
EDLC
ED CULTURE

Welcome to the Heritage & Arts newsletter! Discover our latest events and enjoy a Valentine's Day collections highlight.

What's On

LOCAL HISTORY MONTH

2 March – 31 March



Local History Month

2-31 March
Various venues

Join us for a month of events, exhibitions, walks, and talks celebrating local history in East Dunbartonshire. Learn about the incredible stories and heritage that define our area.

The annual Local History Month programme is organised by East Dunbartonshire Leisure & Culture in partnership with local heritage, history and community groups.

[Explore the full programme](#)

No images? Click here...

Bearsden Library reopens

16 March 2026

Welcome to your March newsletter

[Join the Library](#)

Bearsden Library reopens this month

Work to remove the RAAC discovered on the roof of Bearsden Community Hub is now complete and the Hub - including the Library - will reopen on Monday 16 March 2026.

Thank you for your support and understanding while Bearsden Hub was closed. We look forward to welcoming you back to Bearsden Library!



Bearsden Library
reopens 16 March 2026

[Opening hours](#)

Check out your own books 📖

We've had a brilliant response to our brand new Libraries app - LiDA.

Check out your own books using the **Scan & Go** feature, receive personalised reading recommendations and more!

[Download the new app](#)



[Download your new library app](#)

Website

Overview

Below is a comparison of our website engagement by year:

METRIC	2024/25	2025/26	COMPARISON	%
VIEWS	1,105,586	1,006,697	-98,889	-9%
TOTAL USERS	504,655	534,044	29,389	6%
NEW USERS	496,705	528,992	32,287	7%
SCROLLED USERS	115,013	106,028	-8,985	-8%

The website experienced a glitch over October and November 2024 when EDLCT data was combined with Council data. This resulted in a spike in views which explains the higher number of views in the year 2024/25 compared with 2025/26.

Key Points

- Summer 2025/26 received a lot more website engagement than the previous year. This may be a result of our first combined EDLC summer campaign, which highlighted activities for children and young people across all services and had its own dedicated area of the website.
- There was a similar spike in views in May for both years. This is attributed to the fact that customers were directed to information around revised terms and conditions, and prices within Leisure.

Leisure App

The EDLC Leisure app continues to be an effective tool for communicating with leisure centre customers. Messages unique to these users, such as changes to fitness classes, have been pushed via the app instead of being promoted via social media, where the message may not be relevant to a large proportion of the audience.

- The most popular messaging thread was for fitness classes at Allander Leisure Centre, which received 19,660 views.
- The individual message with the most views was focused on the flume at the Leisuredrome, sent at the beginning of July. The message had 8,787 views after being sent to 564,866 users (2%).
- The message with the highest open rate was about new Les Mills virtual spin class at the Leisuredrome. It was sent at the end of April to 5,092 users, with 2,740 opening the message (54%).

REVIEW OF THE YEAR

Cultural Services

2025/26 has been another successful year for Cultural Services, with all areas exceeding last year's figures. Total library usage continued to grow, exceeding 2024/25 by 4%, with 1,091,770 users. Total museum usage also exceeded last year's figure by 11.6%, with the most notable increase being in-person visits, which saw an increase of 16% year on year.

In addition, the Archives and Local Studies service at William Patrick Library received 19,119 visitors and 3,923 collection enquiries this year; while the performance programme generated audiences of over 600 attendees and 4,175 people attended the visual arts class programme.

Museum Attendance

	Visits in person	Digital access	Total usage
2025/26	20,862	59,185	80,047
2024/25	17,983	53,726	71,709

Library Attendance

	Visits in person	Digital access	Total usage
2025/26	324,497	767,273	1,091,770
2024/25	304,487	734,002	1,049,489

Libraries

Following an extended period of closure, due to the discovery of RAAC (Reinforced Autoclaved Aerated Concrete) and two flooding incidents, Bearsden Library re-opened in the final month of 2025/26, freshly decorated and re-fitted, and with several new members of staff and lots of new books. Visitor numbers quickly exceeded pre-closure levels and helped take the overall usage figure for the library service to a record high of 1,091,770.

The libraries have never been more active and creative in their programme of activities, workshops, classes and displays, which contributed to a 7% increase in physical visits to libraries this year, compared to 2024/25.

Our digital library offer extended to the introduction of a new app which allows users to self-issue books without waiting to be served at the counter. In addition, the app links to our online catalogue – allowing even easier access to e-books and e-magazines, contributing to an 8% increase in digital usage compared to last year.

External funding

The service was successful in attracting external funding to deliver additional activities and services, to help further improve the experience of library users in East Dunbartonshire.

- £23,590 from the Public Library Improvement Fund to deliver a Coding & Gaming Project, which used technology to engage with young teenagers, traditionally a hard-to-reach audience for libraries. The project had a particular focus on engaging with neurodivergent young people and developing a new partnership with agencies specialising in this area of work.
- 8,250 Euros was secured from the Europe Challenge programme – which brings together libraries and communities across Europe to address local challenges through innovative, community-led action – to deliver the Inside-Out project. This partnership project between Bishopbriggs Library and the BetterBriggs community group, will see the outside space around the library transformed into a welcoming space to support wellbeing, social connection, learning and environmental awareness.

National Events

The library service joined national celebrations to ensure that East Dunbartonshire's residents have the opportunity to share in these events. Some of the highlights this year were:

- **80th Anniversary of VE DAY** – with VE Day tea parties, talks and drop-in activities
- For the first time, the library service took part in live streaming of authors' events from the **Edinburgh International Book Festival**, with audiences enjoying free events in their local library
- **Book Week Scotland** – the national celebration of books, reading and stories. This year was our most successful year ever with a range of events for adults and children, including school visits from across the authority.
- For **Dementia Awareness Week** the Memories Scotland group in Bearsden and Lennoxtown remembered trips 'Doon the Watter', holiday ice cream, Govan shipbuilding and Sir Alex Ferguson. Sir Alex created a 'Playlist for Life' which was shared with the group.

Health & Wellbeing

The **Health Information Hubs**, with East Dunbartonshire Health & Social Care Partnership, is now firmly embedded in all libraries across East Dunbartonshire. This year saw the addition of 'Weaning Fayres' at William Patrick and Bishopbriggs Libraries. These events follow on from BookBug sessions and offer parents of babies and toddlers, access to professional health and wellbeing advice.

A pilot programme began at Lennoxtown Library aimed at deepening the local integration between libraries and health agencies, with the initial focus being on healthy eating.

Bishopbriggs hosted a **Wintering Well Brew and Blether** where staff demonstrated SAD (Seasonal Affective Disorder) lamps and talked through the contents of the Wintering Well box. Milngavie Library started a **Mindfulness & Me** programme, including a collaborative jigsaw table, and Lennoxton Library started January with a **New Year New You** theme – including a goal-setting workshop and a talk about Being Better Organised.

Overcoming Loneliness

The library service continues to programme activities which offer people who are isolated or lonely opportunities to socialise. New additions to the programme this year included:

- Learn to Knit Creative Crafting
- Saturday Adult Colouring-In
- Learn to Knit
- Love to Crochet
- Slow Stitching
- Creative Café weekly drop-in – a combined session for crafts and mindfulness
- Knit & Natter
- Parliamo Italiano.

"These classes bring that sense of community back. They create a welcoming space where skills are shared freely, conversations flow easily and friendships can form across generations. My daughter is not only learning practical crafts, but also patience, creativity, confidence and the value of listening to others' experience."

(Ashleigh McDermott – crochet class attendee)

Libraries at the Heart of Their Communities

Gala days and holidays are when a community comes together to celebrate itself, and libraries are increasingly the key partner – supporting community groups, hosting activities and commissioning special events.

This years' events included:

- **Bishopbriggs Community Day** on 17 May 2025, when nearly 1,000 people attended the library's event with stalls for crafts, sunflower planting and a book sale. As part of the event the library piloted an autism-friendly quiet space for children and families who may have found the noise and activity overwhelming.
- Westerton Library hosted stalls and a massage therapist as part of **Westerton Gala Day**, with 325 people taking part
- Milngavie Library put on 14 individual events as part of this year's **Milngavie Week** celebrations
- William Patrick Library was a main venue for **Kirkintilloch's Gala Day**, with a special Breakfast Bookbug session, a treasure hunt, drop-in craft activities and a talk from local author Jillian Shields
- Lennoxton Library hosted a special **Christmas-themed Quiz-Off**, with teams from Milngavie and Lennoxton competing for a Christmas Trophy.

“There is more to the library’s contribution to Milngavie Week 2026 than the number and range of events. The willingness and indeed keenness to play a part is something that extends the contribution by Christina and her team.”

Wilson Blakey - Milngavie Community Development Trust

Community integration

In June the service launched its 'Conversation Café' – supporting people for whom English is not their first language to strengthen their skills in an enjoyable and friendly setting. Participants learn about the area in which they live, meet new people and improve their confidence in using English in speaking, writing, reading and listening.

Libraries are increasingly important resources for New Scots, with a growing partnership with the Council’s Resettlement Team in 2025/26. The libraries hosted two drop-in-and-sign-up sessions, where online resources were demonstrated, including the PressReader app which gives library members free access to newspapers and magazines from around the world.

Children & Families

Pop In & Play was introduced at Milngavie Library, providing activities for children and families during the school holidays. Some 285 children and adults took part throughout July.

This year the team visited 17 schools to promote the annual **Summer Reading Challenge**, encouraging young people to read six books during the summer holidays. A total of 1,018 children signed up.

The Children & Families Team partnered with East Dunbartonshire schools working towards their **Scottish Book Trust Reading Schools award**, which recognizes schools who engage with their local public libraries. Working with EDC education colleagues, the team also ran a CPD session for Nursery Staff designed to increase confidence in using songs and stories in Early Years settings.

Heritage & Arts

Ancestry and Family History

Following the agreement reached with Ancestry.com last year to digitise a selection of the Archive Collections and make these available via its global genealogy platform, a digitisation team from Ancestry.com carried out the imaging of over 90 archive registers. The collections will be globally available on Ancestry.com from late 2026.

The team expanded on the popular family history workshops, which have become an additional income stream, taking them to Kirkintilloch and Bishopbriggs this year.

“A very good informative course – got me started in searching for relatives. Will continue my search, thank you.”

Family history course participant

Community Outreach Displays

To increase access to collections, teams across Cultural Services work collaboratively to provide temporary displays across cultural venues. Displays focus on local historical events and national campaigns, and this year included: the Cadder Pit Disaster; Black History Month; the Bearsden Shark; and donations to the museums of Girl Guiding material and WW1 medals and other items. These outreach displays were visited by around 4,000 people over the year.

Exhibitions

This year saw 20,862 people visiting 26 exhibitions across the Auld Kirk Museum, Lillie Art Gallery and the Heritage Centre at Kirkintilloch Town Hall.

Highlights of the year included:

Young Peoples Art – curated by a group of 12-17-year-old participants from the Get Creative Saturday Workshops. The young artists worked with a professional artist to curate the exhibition of their own work.

“The exhibition is joyful, full of colour and creativity.”

Exhibition visitor

The service was delighted to welcome back **The Royal Glasgow Institute of Fine Art** for the first time in a decade. The historic art organisation celebrated 130 years of Royal Status this year and over 300 visitors attended the opening, hosted by East Dunbartonshire Provost Gillian Renwick.

The Lillie Art Gallery hosted **Scotlantartica**, an exhibition by artist Michael Durning, which explored the history of Scots in Antarctica. This exhibition supported EDLCT’s commitment to raising awareness around climate change.

“A local council-operated gallery showcasing local artists. They always have interesting exhibitions on and the staff are very knowledgeable and friendly. It's free too. Recommended if you like art of all types.”

“We would like to say a huge thank you for helping make our recent P4 school trip such an enjoyable and memorable day. The children had a wonderful time learning about Kirkintilloch's history and heritage, and especially loved taking part in the activities. Thank you once again for your kindness and hospitality.” (Miss Latimer – Milngavie Primary)

Provost Gillian Renwick opened the **Monklands and Kirkintilloch Railway Exhibition** at the Auld Kirk Museum on the 21 March. The exhibition marked the 200th anniversary of the modern railway and the opening event attracted over 100 visitors. The exhibition received significant national attention in the press and from railway historians and enthusiasts. Museum staff provided a railway family funday making the story accessible for younger audiences. At the end of the display, in Kirkintilloch, the exhibition went on loan to North Lanarkshire Museums.

“I have been truly delighted at the way your team have worked so committedly to ensure that the M&K Exhibition at the Auld Kirk has come together so well. It is a great credit to them all. I know that members of the LGOG model railway group have also been truly impressed by their competence and commitment.” (Don Martin - Local Historian)

Permanent Collections

As well as hosting temporary exhibitions from guest artists, the service is committed to increasing access to the permanent collections of East Dunbartonshire.

This year included:

- **Elements** – an exhibition representing earth, fire, air and water, with works from artists such as Joan Eardley, Bet Low, Philip Reeves, William Gilles and Simon Laurie.
- **Civic Through The Years – Land and Sea** was held at Kirkintilloch Town Hall – an exhibition of artwork from the Civic Collection, curated from works by artists who live or work locally in East Dunbartonshire.

Get Creative Arts Programme

This year the ever-popular visual arts programme had 4,175 participants across a wide range of disciplines, including; drawing, painting, collage, textiles and pottery for both adults and children. This year, due to public demand, life drawing classes were introduced and were so popular they are being continued into the year ahead.

Theatre

This year has seen the development of the performing arts programme, with performances of Dracula at Kilmardinny House, comedy from Sanjeev Kohli at Kirkintilloch Town Hall, and theatre performances of A Christmas Carol and Two Tribes (both at Kirkintilloch Town Hall). The Lillie Art Gallery even hosted a live performance which complemented the exhibition on display at the time. Over 600 theatregoers enjoyed the new programme and were delighted with the new offer in their local community.

“A fantastic night, you need to put on more events at the town hall, we will come to them all.”

The Heritage & Arts Team also supported Milngavie Week by arranging two performances from Scottish Opera at Milngavie Town Hall, which 349 people enjoyed.

Events in the Community

A total of 17 venues took part in this year's **Doors Open Day**, which attracted a record 750 visitors; an increase of 129% on the previous year. Visitor feedback was incredibly positive, with some people only discovering venues for the first time. Some 85 volunteers helped deliver the busy programme.

Held in March, **Local History Month** – a partnership with East Dunbartonshire History & Heritage Forum – hosted 15 events, with 683 attendees. These were a mix of walks, talks, family fun days and arts & crafts. Historical displays in libraries received 1,238 visitors. The programme was supported by 58 volunteers.

“Thanks for organising a fascinating talk about a neglected aspect of the local history of Kirkintilloch. The speaker was fantastic, Well done!”

Audience member at the Kirkintilloch bothy fire disaster talk

Venue Hire

The service continues to support the local community through the provision of high-quality lettable spaces at Kirkintilloch Town Hall and Kilmardinny House Arts Centre. Kirkintilloch Town Hall continues to provide an invaluable service operating as a vaccination centre for the NHS, while other uses range from parent and toddler groups, weekly choirs, dance classes and community group meetings to one-off performances and birthday parties.

“Great team in place at the town hall and we will be booking many more events in the future, thank you for a fantastic experience!”

Leisure Centres

Kirkintilloch Leisure Centre

The centre saw increases in both usage and income levels. Overall usage, not counting Community Sport activities, included 324,479 visits – almost 6% higher than the previous year, with The Gym up nearly 8% and pool visits up 7% on the previous year.

Total centre income was 11.7% higher than last year, showing growth, and Gym Direct Debit income surpassed the £1 million mark for the first time ever during Period 11 – topping out at £1.139,461 by year end. This was a fantastic result and testament to the high-quality efforts of gym and centre staff.

Major capital works were undertaken via the Council in 2025/26 to the pool hall external façade and also the frontage of the centre, at a cost of around £375,000. In addition, drainage works were carried out at the disability parking bays to prevent flooding.

Looking ahead to 2026/27, planning work has been continuing in partnership with Council Capital Projects colleagues to ensure the facility, which is 19 years into its 20-year lifespan, is fit for purpose as regards core fabric and building plant operations. A prioritised list of required major capital expenditure has been drawn up to achieve this.

Further to rectification and future proofing work, investigation into how income generation can be improved further is also underway. Spend-to-save projects looking at conversion of under-utilised areas of the centre into revenue-generating space include the former Sports Development office, rear external changing rooms and converting at least one of the outdoor tennis courts into pickleball courts.

The Leisuredrome

The Leisuredrome saw increases in both usage and income levels. Overall usage, excluding Community Sport activities, accumulated a total of 379,999 visits, which was an increase of 6.9% on the previous year.

The strongest area for growth was Charlie's Soft Play, which saw an increase of 29.5%. Other areas that continued to rise included wetside activities, which increased by 5.1%, Gym visits rose by 4.9% and dryside activities increased by 9.6%. Income levels also surpassed the previous year's total by 10.25%, rising to an overall total of £1,794,487.

This was a positive result and testament to the continued hard work by team members throughout the centre, who worked tirelessly to ensure cost-control measures were put in place successfully, while still ensuring quality service throughout.

The centre also welcomed a blend of annual events, with a mix of new activities added to the programme. The Leisuredrome main hall hosted Bishopbriggs Acro Gymnastics annual show. The event was held on Sunday 15 June 2025, with many local gymnasts showcasing their athletic ability in many different forms of gymnastics.

The Scottish Schools Swimming Championships were held at the Leisuredrome in March 2026 and proved a great success, organised by swimming programme co-ordinators and attracting over 80 swimmers. Glasgow Triathlon held their annual event in April 2025, with many competitors taking part in the event. The event organiser, Stuart Milne, could not have been happier with the event and extended his and the club's thanks to all staff at the Leisuredrome for assisting to make the day such a success.

The Jack Crawford 10km race was held on 8 March 2026 and had over 200 competitors taking part. This event is primarily organised by the Springburn Harriers and every year sees an increase in registration and participation. Scotia Amateur Swimming Club held their club championship on Monday 3 and 10 November 2025. Both championships were well attended and operated without any issue. They also had a mini-league gala where they hosted clubs from Oban and Dumfries.

Feedback all round was extremely positive. In addition, the Scottish Parliamentary election count was held at the Leisuredrome, which involved significant planning and co-operation with the Council's Capital, Communications and Legal & Democratic services. As always, the event was a huge success.

Allander Leisure Centre

Over the past 12 months, the Allander consistently met and exceeded the growing demand for sport and leisure within the Bearsden and Milngavie area. Significant investment by East Dunbartonshire Council to build the new leisure centre has helped to promote active lifestyles in the community.

The Allander continues to thrive and headcounts across all disciplines were up on the previous year (rising 16.4%).

Monthly memberships increased from 6,311 to 6,708 – a rise of 6.3%. The centre achieved another year of record-breaking income, reflecting successful programming, enhanced facilities and strong customer support.

The Centre Management Team have worked tirelessly to ensure that workforce costs are managed effectively, ensuring a quality service is provided, but keeping well within payroll expenditure budget.

Pickleball is the most popular racquet sport at the Allander, attracting participants of all ages and abilities. Bearsden and Milngavie held their annual Pickleball Festival over the course of the weekend of 18/19 October 2025. The festival was very popular and attracted many local players. The main hall is busy with back-to-back bookings throughout the year and provides a quality environment for local organisations to play their chosen sport.

The swimming pool has been used by Milngavie & Bearsden Swim Club to host club championships, regional meets and swimming galas. The pool hall and large pool gallery are ideal for large aquatics events.

Active Schools & Community Sport

The first year of the new Active Schools and Community Sport service led to a significant increase in joint projects across the teams and a more co-ordinated approach to school and community physical activity and sport participation within East Dunbartonshire. Examples of these projects included:

- **The Whole Family Wellbeing Fund** – a successful joint application to the Council’s Education Service for £13,000 to facilitate in-school and centre-based activities for children and young people with additional support needs, helping them to participate in school and community sport. As of March 2026, the project has worked with identified pupils from 12 different schools, with Enhanced Learning Resources or Nurture Units and Woodland View School.
- **Scottish Schools Swimming Championships** – the Community Sport Swimming Programme Co-ordinators ran another successful swimming championships at the Leisuredrome, supported by the Active School Co-ordinators and local club volunteers. Some 60 young people participated from across East Dunbartonshire secondary schools.
- **Active Schools & Community Sport (ASCS) Newsletter and Website** – the team launched a newsletter providing information on opportunities across the service, as well as celebrating success. At the time of writing, the newsletter had 2,238 subscribers – the highest subscribed newsletter within the Trust. The team also updated all website information to reflect the new service model, improving information and communications.
- **Child Safeguarding Policy and Coaches Procedures** – the ASCS Team led on the development of the EDLCT Child Safeguarding Policy statement, reporting templates and flowcharts, which were approved by the Trust Board in March 2026. The creation of the EDLCT policy, supported by the Council’s Child Protection procedures and subsequent training, improves the knowledge and confidence of the ASCS Team and puts child wellbeing and safeguarding at the heart of our practice.

Community Sport

The Community Sport Team have had a successful year despite several employees being on long-term absence. Fluctuating Direct Debit memberships throughout the year have reflected this, however, the end of the year saw membership numbers climb to our highest so far.

Course Pro Memberships				
March 2022	March 2023	March 2024	March 2025	March 2026
2,125	2,582	3,253	3,114	3,358

Despite this unprecedented level of absence, the team have worked hard to minimise disruption to customers, and successfully recruited five swimming teachers and 10 new coaches to help reduce the stress on the service.

Holiday Programmes

During 2025/26 the Community Sport Team ran three successful holiday programmes – over Easter, summer and the October school holidays. The programmes provided quality sessions at affordable prices, allowing local families to access a variety of sport opportunities, such as gymnastics, football and swimming.

- Easter – 403 participants took part in 58 different sessions/blocks across the two-week period
- Summer – 1,030 participants took part in 123 sessions/blocks across the seven-week period
- October – 31 participants took part in three blocks of multi-sport sessions during the holiday week.

Athlete Performance Programme (APP)

The Athlete Performance Programme ran with an average of 30 athletes between the Allander and Kirkintilloch Leisure Centres. As in previous years there was some drop off midway through the year and some non-attendance due to injury.

The athletes performed well at local, national and international level, with feedback from parents and participants on the positive impact the programme has supporting their success, such:

“Andy’s passion, dedication and investment that he gives not just to Findlay but all the athletes on the programme is outstanding. He genuinely cares for each athlete and goes above and beyond ensuring they are achieving their goals and aspirations as well as ensuring they are resting properly to avoid injury and damage. He is an asset to the programme and EDLCT. Thank you, Andy.”

Parent of APP participant

The recruitment and upskilling of coaches continues to be a priority, with a view to expanding the program in 2026/27.

Active Schools Data

Active Schools data is measured by **sportscotland** termly (three times a year). The Active Schools Co-ordinators (ASCs) provide information through the collation of extra-curricular registers from all schools in East Dunbartonshire. This information allows the team to identify trends, as well as gaps in provision, and to plan accordingly to improve the range of activity available within each school. The information contained within this report spans the current academic year, with full year reporting available in August 2026.

Participants

The ASCs collect distinct participant information that can be broken down by school and key characteristics, such as Additional Support Needs (ASN), Scottish Index of Multiple Deprivation (SIMD) and Care Experienced. The data is used by schools for planning, targeting projects, evidence for inspections and applying for the **sportscotland** School Sport Award.

As of March 2026, there were 4,223 pupils participating in Term 2 extra-curricular sport and physical activity across primary, secondary and ASN schools within East Dunbartonshire – which represents a 15% increase from the same period in 2025.

Total Number Participants – August-March							
2022-23		2023-24		2024-25		2025-26	
Term 1	Term 2	Term 1	Term 2	Term 1	Term 2	Term 1	Term 2
3,130	3,746	3,896	4,445	4,332	3,602	3,624	4,223

Sessions

Sessions are calculated by the number of times an activity takes place, e.g. a six-week block of netball would equate to six sessions. There has been an increase of 12% in sessions from 2024-25 to 2025-26. An increase in sessions indicates an increase in the amount of activity available across schools.

Total Number Sessions- August- March							
2022-23		2023-24		2024-25		2025-26	
Term 1	Term 2	Term 1	Term 2	Term 1	Term 2	Term 1	Term 2
1,638	1,759	1,935	1,831	2,532	1,885	2,015	2,136

Volunteers

The Active Schools Team support a network of volunteers who are vital to the delivery of sport and physical activity within our schools and communities. A training calendar is provided throughout the year for volunteers and young leaders (14+) within East Dunbartonshire secondary schools. The cost of all training is free, in return for volunteer delivery within a school or local community setting.

Total Number Voluntary Deliverers – August-March							
2022-23		2023-24		2024-25		2025-26	
Term 1	Term 2	Term 1	Term 2	Term 1	Term 2	Term 1	Term 2

226	247	275	274	296	241	283	313
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The Way Forward 2025/26

Developing ICT in Libraries

Following a successful bid for Shared Prosperity Funding for 2025/26, the library service will invest £30,000 updating public access devices across all eight library branches. The project will ensure every library in East Dunbartonshire has new computer equipment, with the latest operating software, replacing ageing and unreliable hardware – which is often unavailable due to technical issues or malfunctions.

The new devices will be available to all library users, but specifically targeted at people who are digitally excluded through economic or social circumstances, particularly important in a cost-of-living crisis where some people may not be able to afford to maintain devices and Internet access.

It also specifically includes people who need privacy which may not be available in the home environment, such as those experiencing domestic abuse, and children and young people unable to study due to a disruptive home environment.

Kirkintilloch Town Hall

While continuing to operate as a vaccination centre, Kirkintilloch Town Hall is now fully operational as a public venue for meetings, social events and a wide range of community events, including; dance classes, a drama group, a community cinema, Citizens Advice Bureau, a flower club, religious meetings and a karate club.

The EDLCT Heritage & Arts Team continues to expand the professional performance programme at Kirkintilloch Town Hall, including comedy nights featuring well-known TV personalities.

The Heritage Centre, located on the first floor of the town hall, is also fully open to the public, along with the community exhibition space – which will see changing displays throughout the year, providing the opportunity to showcase a wider selection of the Civic collections.

FINANCIAL REVIEW

The charitable company generated an operating surplus of £708,155. Total unrestricted funds are now £1,712,849. In 2025 the operating surplus was £196,717 and the unrestricted fund was £1,487,593.

At 31st March 2026, the FRS102 pension valuation of the pension scheme resulted in a net pension asset of £19,649,000, this is not recognised in the Balance Sheet. In 2025 the net pension asset was £16,842,000. The balance on the pension fund will change annually according to economic conditions and the trustees will keep the position under review.

Measuring Performance

Financial performance is monitored regularly with senior management using financial and activity data. Other key performance indicators that are used centre around key usage data including absence data. Key performance information is presented quarterly at Board meetings and is also used for the Local Government Benchmarking Framework.

Funding Streams for Projects

Funding continued to be sourced from a range of bodies including East Dunbartonshire Council, National Health Service, Lenzie Rugby Club, Scottish Rugby, Museums Galleries Scotland, Scottish Library and Information Council and **sportscotland**.

A wide range of measures are used to assess the performance of the charitable company against its goals. These are reported to the Board on a regular basis. Key performance indicators relate to customer visits and are monitored for library visits, museum visits, community sport participation levels, live active participation levels, swimming pools, other indoor and outdoor leisure facilities and concessionary visits. Total customer visits for the period to 31 March 2026 were 2,910,674.

Investment Policy

The charitable company has a high-interest account with automatic transfer of funds into its investment account. This account and interest from the Lillie bequest and William Patrick Memorial Fund has generated interest of just under £53,000 during the period.

Risk Management

East Dunbartonshire Leisure and Culture Trust has a risk register which focuses on key areas that could impact on the company's ability to operate including financial, reputational and operational risks. East Dunbartonshire Council's Internal Audit Team also carries out reviews of EDLCT processes and procedures.

Risks and Uncertainties

EDLCT has a risk register detailing the principal risks and uncertainties facing the company. The risk register also details causes, effects, likelihood and control measures. Listed below are the risks and uncertainties identified in the risk register:

- > Failure of technology leading to service disruption
- > Failure to obtain adequate financial agreement with East Dunbartonshire Council
- > Failure to comply with health and safety policies
- > Failure to effectively maintain and operate property assets
- > Failure to comply with information and records management
- > Ineffective partnership management
- > Failure of governance and compliance mechanisms
- > Failure to achieve participation levels and income targets in line with service level agreements
- > Inability to recruit and retain appropriately skilled staff
- > Failure to effectively adapt to change

Principal Funding Sources

EDLCT received a management fee of £5,225,985 from East Dunbartonshire Council in the year ended 31st March 2026. Funds were also received from a number of funding partners including **sportscotland**, East Dunbartonshire Council, Stichting Europa and the Scottish Libraries and Information Council.

These resources are used to deliver the key activities identified in the services agreement with East Dunbartonshire Council and also additional projects that reflect the key objectives of the charitable company.

External Funding

An amount of additional funding was secured from external sources to support the delivery of activities across the Trust service areas. Key funding included:

East Dunbartonshire Council – Whole Family Wellbeing Fund	£13,000
NHS	£16,500
sportscotland	£317,882
Stichting Europa	£7,285
Scottish Library & Information Council	£7,077

Reserves Policy

The Board has approved an unrestricted reserve of £500,000 of operational income to be set aside to provide some protection and mitigate against future economic conditions.

General funds are unrestricted funds which are available for use at the discretion of the trustees in furtherance of the general objectives of the company which have not been designated for any other purpose.

Designated funds are unrestricted funds that have been set aside for a specific purpose, which will be utilised during the next and future accounting periods against specific expenditure for asset improvement.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the company for particular purposes. The costs of raising

and administering such funds are charged against the specific fund. The aim of each restricted fund is set out in the notes to the financial statements.

Statement of Trustees' Responsibilities

The trustees (who are directors of the charitable company for the purposes of company law) are responsible for preparing the Trustees' annual report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statement, the trustees are required to:

- Select suitable accounting policies and then apply them consistently
- Observe the methods and principles in the Charities SORP
- Make judgements and accounting estimates that are reasonable and prudent
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006, the Charities and Trustee Investment (Scotland) Act 2005 and the Charities Accounts (Scotland) Regulations 2006 (as amended). They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the Trust's website. Legislation in the United Kingdom governing the preparation and dissemination of the financial statements may differ from legislation in other jurisdictions.

Disclosure of Information to the Auditor

To the knowledge and belief of each of the persons who are trustees at the time the report is approved:

So far as the trustee is aware, there is no relevant information of which the company’s auditor is unaware; and

He/she has taken all the steps that he/she ought to have taken as a trustee in order to make himself/herself aware of any relevant audit information, and to establish that the company’s auditor is aware of the information.

Auditor

The auditor, Wbg (Audit) Limited, is deemed to be appointed under section 487(2) of the Companies Act 2006.

In approving the Trustees’ Report, the trustees are also approving the Strategic Report in their capacity as company directors.

Approved by the Board on 7th October 2026 and signed on its behalf by:



Chair
Alan Wright

Date 7th October 2026.....

INDEPENDENT AUDITOR'S REPORT TO THE TRUSTEES AND MEMBERS OF EAST DUNBARTONSHIRE LEISURE AND CULTURE TRUST

Opinion

We have audited the financial statements of East Dunbartonshire Leisure and Culture Trust (the 'charitable company') for the year ended 31 March 2026 which comprise the Statement of Financial Activities (incorporating an Income and Expenditure Account), Balance Sheet, the Statement of Cash Flow and related notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2026, and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006, the Charities and Trustee Investment (Scotland) Act 2005 and regulation 8 of the Charities Accounts (Scotland) Regulations 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least

twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the Annual Report and Financial Statements, other than the financial statements and trustees report thereon. The trustees are responsible for the other information contained within the Annual Report and Financial Statements. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Report of the Trustees, which includes the directors report prepared for the purpose of company law, for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the directors' report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of our knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the Directors Report included within the Report of the Trustees.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 and the Charities Accounts (Scotland) Regulations 2006 require us to report to you if, in our opinion:

- adequate and proper accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Directors' remuneration specified by law are not made; or

- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies' regime and take advantage of the small companies' exemption in preparing the directors' report and from the requirements to prepare a strategic report.

Responsibilities of Trustees

As explained more fully in the Trustees' responsibilities statement set out on page 3, the Trustees (who are also the Directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

We have been appointed as auditor under section 44(1)(c) of the Charities and Trustee Investment (Scotland) Act 2005 and under the Companies Act 2006 and report in accordance with regulations made under those Acts.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The specific procedures for this engagement and the extent to which these are capable of detecting irregularities, including fraud is detailed below:

Explanation as to what extent the audit was considered capable of detecting irregularities, including fraud

We identify and assess risks of material misstatement of the financial statements, whether due to fraud or error, and then design and perform audit procedures responsive to those risks, including obtaining audit evidence that is sufficient and appropriate to

provide a basis for our opinion.

In identifying and assessing risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, we have considered the following:

- *The nature of the charitable company and the sector it operates in; and*
- *Our enquiries of management about their identification and assessment of the risks of irregularities.*

Based on our understanding of the charity and the industry we identified that the principal risks of non-compliance with laws and regulations related to, but were not limited to;

- *Regulations and legislation pertinent to the charitable company's sector; and*
- *UK tax and Employment legislation;*

We considered the extent to which non-compliance might have a material impact on the financial statements. We also considered those laws and regulations which have a direct impact on the preparation of the financial statements, such as the Companies Act 2006, the Charities and Trustee Investment (Scotland) Act 2005, and the Charities Accounts (Scotland) Regulations 2006. We evaluated management and trustees' incentives and opportunities for fraudulent manipulation of the financial statements (including the risk of management override of controls), and determined that the principal risks were related to;

- Management bias in accounting estimates.

Audit response to the risks identified:

Our procedures to respond to the risks identified included the following:

- *Posting inappropriate journal entries to increase revenue;*
- *Gaining an understanding of the legal and regulatory framework applicable to the charity and the sector in which it operates;*
- *Reviewing financial statement disclosures and testing to supporting documentation to assess compliance with provisions of relevant laws and regulations described as having a direct effect on the financial statements;*
- *Enquiring of management, the audit committee, the internal auditors and legal advisors concerning actual and potential litigation and claims;*
- *Reading minutes of meetings of those charged with governance, reviewing internal audit reports and reviewing correspondence with HMRC;*
- *In addressing the risk of fraud as a result of management override of controls, testing the appropriateness of journal entries and other adjustments; assessing whether judgements made in making accounting estimates are indicative of a potential bias; and, evaluating rationale of any significant transactions that are unusual or outside the normal course of business;*
- *We scrutinised the journals listing for the following-*
 - *Duplicate journal entries*
 - *Journals with detail which included key phrases or words*

We also communicated relevant identified laws and regulations and potential fraud risks to all engagement team members, and remained alert to any indications of fraud or non-compliance with laws and regulations throughout the audit.

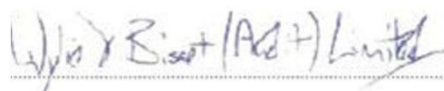
Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities is available on the Financial Reporting Council's website at :<https://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Scott Gillon, BA (Hons) FCCA CA



7th October 2026

Senior Statutory Auditor

For and on behalf of Wbg (Audit) Limited, Statutory Auditor

168 Bath Street, Glasgow, G2 4TP

Wbg (Audit) Limited is eligible to act as an auditor in terms of section 1212 of the Companies Act 2006.

STATEMENT OF FINANCIAL ACTIVITIES

(Incorporating the Income and Expenditure Statement for the year ended 31st March 2026)

	Notes	Operating Fund 2026	Restricted Fund 2026	Total Fund 2026	Total Fund 2025
Incoming from					
Charitable activities	3	14,144,652	543,862	14,688,514	13,607,466
Investment Income	3	<u>52,641</u>	-	<u>52,641</u>	<u>52,475</u>
Total		14,197,293	543,862	14,741,155	13,659,941
Expenditure on					
Charitable activities	4	13,465,909	63,761	13,529,670	13,538,969
Total					
Net income and net movement in funds		731,384	480,101	1,211,485	120,972
Net gains on Investments		-	<u>38,670</u>	<u>38,670</u>	<u>2,742</u>
Net income		731,384	518,771	1,250,155	123,714
<i>Transfers between funds</i>	17	<i>35,872</i>	<i>(35,872)</i>	-	-
Other recognised gains or (losses)					
Actuarial (loss)/gain on defined benefit pension scheme	9	(542,000)	-	(542,000)	73,000
Net movement in funds					
Reconciliation of funds		225,256	482,899	708,155	196,714
Total fund balances brought forward		1,487,593	420,681	1,908,274	1,711,560
Total fund balances carried forward	17	<u>1,712,849</u>	<u>903,580</u>	<u>2,616,429</u>	<u>1,908,274</u>

The Statement of Financial Activities includes all gains and losses recognised in the year.
The notes on pages 47 to 64 form part of these financial statements.

BALANCE SHEET AS AT 31ST MARCH 2026

	Notes		2026		2025
Fixed Assets					
Tangible fixed assets	10		38,683		14,902
Investment	20		<u>880,131</u>		<u>341,740</u>
Assets Total			918,814		376,662
Current assets					
Stock	11	2,148		2,266	
Debtors	12	916,677		481,051	
Cash at bank and in hand	18	<u>1,862,131</u>		<u>2,864,112</u>	
Current Assets Total		2,780,956		3,347,429	
Creditors. Amounts falling due within one year	13	(1,083,341)		(1,795,797)	
Net current assets			<u>1,697,615</u>		<u>1,551,632</u>
Total Assets less current liabilities			2,616,429		1,908,274
Defined benefit pension scheme liability			-		-
Total net assets			<u>2,616,429</u>		<u>1,908,274</u>
The Funds of the charitable company					
Total assets less current liabilities	17		1,712,849		1,487,593
Restricted funds	17		903,580		420,681
Funds			<u>2,616,429</u>		<u>1,908,274</u>

The financial statements were approved and authorised for issue by the Board on 7th October 2026.

Chair

.....
Alan Wright

Secretary

.....
Maeve Kilcoyne

Company number SC389516

The notes on pages 47 to 64 form part of these financial statements.

STATEMENT OF CASHFLOWS FOR YEAR ENDED 31 MARCH 2026

Cash flows from operating activities	Notes	2026	2025
Net cash (used in)/provided by operating activities	18	(707,624)	356,826
Cash flows from investment activities			
Dividends and interest from investments		31,069	52,474
Proceeds from the sales of investments		396	50,064
Purchase of investments		(325,822)	(61,912)
Net cash (used in)/provided by investing activities		(294,357)	40,626
Change in cash and cash equivalents in the reporting period		(1,001,981)	397,452
40Cash and cash equivalents at the beginning of the reporting period		2,864,112	2,466,660
Cash and cash equivalents at the end of the reporting period		<u>1,862,131</u>	<u>2,864,112</u>

NOTES TO THE FINANCIAL STATEMENTS

1. Accounting policies

Basis of accounting

The financial statements have been prepared in accordance with the Financial Reporting Standard 102 as issued by the Financial Reporting Council, the Statement of Recommended Practice (SORP) "Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102)", the Companies Act 2006.

The charitable company meets the definition of a public benefit entity under FRS102 and has taken advantage of paragraph 3(3) of Schedule 4 of the Companies Act and adapted the Companies Act formats to reflect the special nature of the charitable company's activities.

These financial statements are presented in pounds sterling (GBP) as that is the currency in which the charitable company's transactions are denominated.

The preparation of financial statements requires the use of certain critical accounting estimates. It also requires trustees to exercise judgements in the process of applying accounting policies. Use of available information and application of judgement are inherent in the formation of estimates.

Actual outcomes in the future could differ from such estimates. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are disclosed in note 2.

Income and expenditure

Owing to the special nature of the business of the charitable company and in the interests of presenting the results clearly to the members, it is considered inappropriate to adhere to the income and expenditure format described under Section 400 of the Companies Act 2006. A statement of financial activities has been prepared in a form which is considered to give the members a true and fair view of the results for the period and which also complies with the requirement of Section 400 of the Act and Statement of Recommended Practice applicable to charities (Charities SORP (FRS 102)).

Going concern

At the time of approving the financial statements, the Trustee's have a reasonable expectation that the charitable company has adequate resources to continue in operational existence for the foreseeable future. The charity holds unrestricted funds (excluding pension liabilities) of £1,713,494.(2025: £1,487,593) which is deemed to be adequate. Thus the Trustees continue to adopt the going concern basis of accounting in preparing the financial statements.

In the Trustee's opinion, the charitable company will be able to continue for the foreseeable future. EDLCT participates in a defined benefit retirement scheme, excluding this scheme, the charity reported unrestricted funds of £1,712,849.

Fund Accounting

Unrestricted funds

Surplus revenue funds held within unrestricted funds are carried forward to meet the cost of future activities mainly of a revenue nature.

Commitments for specific activities and needs in the future are dealt with by making allocations to designated funds.

Restricted funds

Restricted funds are to be used for specific purposes as laid down by the donor. Expenditure which meets these criteria is charged to the appropriate fund, together with a fair allocation of management support costs where this is considered appropriate.

Incoming resources

Membership subscriptions and income from sport and physical activity is recognised in the period in which the charitable company is entitled to receipt, it is probable that the income will be received and the amount can be measured reliably. Income is deferred only when the charitable company has to fulfil conditions before becoming entitled to it.

Grant income is recognised in the Statement of Financial activities in the period in which the charitable company is entitled to receipt, it is probable that the income will be received and the amount can be measured reliably. Such income is deferred when the charitable company has to fulfil conditions before becoming entitled to it.

Management fees and other incoming resources are recognised in the period to which they relate. Investment income is recognised in the period in which it is receivable.

Resources Expended

Expenditure is recognised when a liability is incurred. Where possible, expenditure has been charged direct to charitable expenditure or governance cost. Where this is not possible the expenditure has been allocated on the basis of time spent by staff on each activity.

Charitable expenditure comprises those costs incurred by the charitable company in the delivery of its activities and services for its beneficiaries. Governance costs include those costs associated with meeting the constitutional and statutory requirements of the charitable company and include the audit fees and costs linked to the strategic management and set-up of the charitable company.

Allocation of support costs

Support costs are those functions that assist the work of the charitable company but do not directly undertake charitable activities. Support costs include back-office costs, finance, personnel, payroll and governance costs which support the Trusts. Support costs have been

allocated centrally to Leisure and Management or where clearly chargeable have been allocated directly to Culture and Libraries.

Stocks

Stock is valued at the lower of cost and net realisable value in the ordinary course of activities. Net realisable value is based on estimated selling price less further costs to completion and disposal.

Debtors

Trade debtors are amounts due from customers for merchandise sold or services performed. Trade debtors are recognised at the undiscounted amount of cash receivable, which is normally invoice price, less any allowances for doubtful debts.

Cash and liquid resources

Cash, for the purpose of the cash flow statement, comprises cash in hand and deposits repayable on demand, less overdrafts payable on demand.

Creditors

Trade creditors are obligations to pay for goods or services that have been acquired. They are recognised at the undiscounted amount owed to the supplier, which is normally the invoice price.

Financial assets and financial liabilities

Financial instruments are recognised in the Statement of Financial Activities when the charitable company becomes a party to the contractual provisions of the instrument. Financial instruments are initially measured at transaction prices unless the arrangement constitutes a financing transaction which includes transaction costs for financial instruments not subsequently measured at fair value. Subsequent to initial recognition, they are accounted for as set out below. A financing transaction is measured at the present value of the future payment discounted at the market rate of interest for similar debt instrument.

Financial instruments are classified as either “basic” or “other” in accordance with Chapter 11 of FRS 102.

At the end of each reporting period, basic financial instruments are measured at amortised cost using the effective rate method. All financial instruments not classified as basic are measured at fair value at the end of the reporting period with the resulting changes recognised in income or expenditure. Where the fair value cannot be reliably measured, they are recognised at cost less impairment.

Financial assets are derecognised when the contractual rights to the cash flows from assets expire, or when the charitable company has transferred substantially all the risks and rewards of ownership. Financial liabilities are derecognised only once that liability has been extinguished through discharge, cancellation or expiry.

Tangible fixed assets and depreciation

It is the policy of the charitable company to capitalise expenditure of a capital nature in excess of £5,000.

Assets donated to the charitable company are included in the Balance Sheet and Statement of Financial Activities at cost.

Depreciation is charged to write off the cost less the estimated residual value of fixed assets by equal instalments over their useful lives as follows:

Furniture and equipment:	5 – 10 years
Gym equipment:	1 – 7 years

Investments

Investments are held with Brewin Dolphin who manage the Lillie Bequest Fund and William Patrick Memorial Fund.

VAT

The charitable company is partially exempt from VAT. Irrecoverable VAT is charged to the Statement of Financial Activities as an expense.

Taxation

The company has charitable status and is therefore exempt from taxation under Sections 466 to 493 Corporation Act 2010 (CTA 2010).

Pensions

East Dunbartonshire Leisure and Culture Trust is a member of the Strathclyde Pension Fund, a Local Government Pension Scheme, which is a defined pension scheme. The fund is administered by Glasgow City Council in accordance with the Local Government Scheme (Scotland) Regulations 1998 as amended. All existing and new employees have the option of joining the Fund. The assets and liabilities of the scheme are held separately from those of the Trust in an independently administered fund.

The pension costs charged in the period are based on actuarial methods and assumptions designed to spread the anticipated pension costs over the service life of employees in the scheme, so as to ensure that the regular pension costs represent a substantially level percentage of the current and expected pensionable payroll. Variation from regular costs is spread over the remaining service lives of current employees in the scheme.

The cost of providing benefits is determined using the Projected Unit Credit Method, with actuarial valuations being carried out at each reporting date. Actuarial gains and losses arising from expenditure adjustments and changes in assumptions are recognised immediately in the Statement of Financial Activities. All costs related to the defined benefit scheme are recognised in the Statement of Financial Activities.

The retirement benefit obligation recognised in the balance sheet represents the present value of the defined benefit obligation as reduced by the fair value of plan assets. Any asset resulting from the calculation is limited to the present value of available refunds and reductions in future contributions to the plan.

Termination benefits

Termination benefits are payable when employment is terminated before the normal retirement date, or whenever an employee accepts voluntary redundancy in exchange for these benefits. Termination benefits are recognised in the statement of financial activities when it is demonstrably committed to either (i) terminating the employment of current employees according to a detailed formal plan without possibility of withdrawal, or (ii) providing termination benefits as a result of an offer made to encourage voluntary redundancy.

2. Critical judgements and estimates

In preparing the financial statements, trustees make estimates and assumptions which affect reported results, financial position and disclosure of contingencies. Use of available information and application of judgement are inherent in the formation of the estimates, together with past experience and expectations of future events that are believed to be reasonable under the circumstances. Actual results in the future could differ from such estimates.

Critical judgments are made in the application of income recognition accounting policies, and the timing of the recognition of income in accordance with the Charities SORP (FRS 102).

Depreciation is an estimate of the charge to write off the cost less estimated residual value of fixed assets by equal instalments over the useful life.

Defined benefit pension and other post-employment benefits

The present value of the defined benefit pension and other post-employment benefit obligations depends on a number of factors that are determined on an actuarial basis using a number of assumptions. The assumption used in determining the net cost (income) for pension and other post-employment benefits include the discount rate. Any changes in these assumptions will have an effect on the carrying amount of pension and other post-employment benefits.

After taking appropriate professional advice, management determines the appropriate discount rate at the end of each reporting period. This is the interest rate that should be used to determine the present value of estimated future cash outflows expected to be required to settle the pension obligations. In determining the appropriate discount rate, consideration is given to the interest rates of high-quality corporate bonds that are denominated in the currency in which the benefits are to be paid and that have terms to maturity approximating the terms of the related pension liability.

3. Income

Investment Income

Investment income comprises bank interest and dividends. In 2026 bank interest received was £52,641. (2025: £52,475).

Income from Charitable Activities

Income is attributable to sporting activity fees and other sales throughout EDLCT. In addition, a management service fee of £5,225,985 (2025: £5,226,000) was received from East Dunbartonshire Council for the period. Membership fees is income collected by Direct Debit membership of EDLCT's leisure facilities.

2026	Leisure and management	Community Sport, community fitness and active schools	Cultural and libraries	2026 Total	2025 Total
Grants, donations partnership	-	426,339	4,362	430,701	496,843
Rental income/lets	14,500	57	94,167	108,724	90,297
Sales, fees and charges	3,017,946	951,788	172,425	4,142,159	4,077,426
Membership income	3,815,945	-	-	3,815,945	3,151,900
Management service fee	5,225,985	-	-	5,225,985	5,226,000
Finance	965,000	-	-	965,000	565,000
Total	13,039,376	1,378,184	270,954	14,688,514	13,607,466

2025	Leisure and management	Community Sport, community fitness and active schools	Cultural and libraries	2025 Total	2024 Total
Grants, donations partnership	-	429,847	66,996	496,843	599,660
Rental income/lets	14,500	-	75,797	90,297	45,489
Sales, fees and charges	3,027,846	934,876	114,704	4,077,426	4,241,967
Membership income	3,151,900	-	-	3,151,900	2,362,362
Management service fee	5,226,000	-	-	5,226,000	5,332,700
Finance	565,000	-	-	565,000	421,000
Total	11,985,246	1,364,723	257,497	13,607,466	13,003,178

Income on charitable activities was £14,688,514 (2025: £13,607,466) of which £14,144,652 was unrestricted (2025: £13,518,303) and £543,862 (2025: £89,163) was restricted.

4. Charitable Expenditure

2026	Leisure and management	Community Sport, Community fitness and active schools	Cultural and libraries	2026 Total	2025 Total
Employee costs	5,110,575	1,732,712	1,856,011	8,699,298	8,517,202
Property costs	2,125,176	-	91,284	2,216,460	2,758,488
Supplies and services	1,215,292	48,239	362,854	1,626,385	1,450,546
Investment expenditure	-	-	1,283	1,283	2,411
Support services	788,098	-	130,142	918,240	749,471
Bank charges	68,004	-	-	68,004	60,851
Total	9,307,145	1,780,951	2,441,574	13,529,670	13,538,969

2025	Leisure and management	Community Sport, community fitness and active schools	Cultural and libraries	2025 Total	2024 Total
Employee costs	5,064,069	1,684,211	1,768,922	8,517,202	8,175,218
Property costs	2,637,717	72	120,699	2,758,488	2,256,675
Supplies and services	1,050,189	37,875	362,482	1,450,546	1,281,102
Investment expenditure	-	-	2,411	2,411	2,069
Support services	621,783	-	127,688	749,471	794,265
Bank charges	60,851	-	-	60,851	44,168
Total	9,434,609	1,722,158	2,382,202	13,538,969	12,553,497

Expenditure on charitable activities was £13,529,670 (2025: £13,538,969) of which £13,465,909 was unrestricted (2025: £13,450,014) and £63,761 (2025: £88,955) was restricted.

5. Analysis of Governance and Support Costs

	General support	Governance	2026	2025
Grounds maintenance	460,664	-	460,664	290,000
Corporate services	180,711	27,837	208,548	204,614
Facilities management cultural	68,638	-	68,638	68,638
Refuse	24,000	-	24,000	25,920
Transport	19,960	-	19,960	19,960
Cash uplift	14,087	-	14,087	13,096
Printing	15,000	-	15,000	15,000
Telephone	9,000	-	9,000	9,000
Pest control	2,252	-	2,252	2,252
Repairs-culture	61,504	-	61,504	58,800
Repairs-leisure	32,636	-	32,636	35,338
Licences	2,033	-	2,033	6,853
Total	890,485	27,837	918,322	749,471

General support costs in 2026 were £890,485 and governance costs were £27,837.

6. Governance costs

	2026	2025
Audit fees	19,915	19,823
Trustee indemnity insurance	7,840	8,008
Trustee expenses	82	481
Total	27,837	28,312

7. Staff Costs and Numbers

	2026	2025
Wages and salaries	6,857,287	6,735,692
Social security costs	758,461	534,721
Other pension costs	823,242	1,024,445
Other staff costs	260,307	222,344
Total	8,699,297	8,517,202

Employees receiving salaries, including benefits in kind, of more than £60,000 were in the following band (excluding employer pension costs):

	2026	2025
£70,000 - £80,000	4	1
£80,000 - £90,000	1	-
£100,000 - £110,000	-	1
£110,000 - £120,000	1	-

These employees are a member of the pension scheme.

Key management personnel comprises the General Manager. The total employee benefits were £117,473 (2025 - £103,727).

The average weekly number of employees during the period was made up as follows:

	2026 Number	2025 Number
Head Office - full-time	5	5
Facilities - full-time	98	106
Facilities - part-time	264	271

During the period no trustee received any remuneration. Trustee expenses are disclosed in note 6.

8. Operating (Deficit)/Surplus

The operating (deficit)/surplus is stated after charging:	2026	2025
Auditor's remuneration for audit (including expenses)	19,915	19,823
Depreciation	11,479	3,774

9. Pension Costs

EDLCT is an admitted body of the Strathclyde Pension Fund. The superannuation fund is a defined benefit scheme into which employees and employers contribute, and interest and dividends from investments are paid and from which pensions, lump sums and superannuation benefits are paid out. Employees contributions are tiered and employer's basic contributions are assessed every three years by an actuary and are fixed to ensure the fund remains solvent and in a position to meet its future liabilities. The actuarial method used is known as Projected Unit Credit Method.

The pension net asset was valued at £19,649,000 at 31st March 2026. This pension asset was limited to nil and the rationale for limiting this position is as follows

- The calculation of a surplus at 31st March 2026 as part of an annual actuarial valuation does not in itself give rise to a reduction in contributions; If the entity's right to a refund of a surplus depends on the occurrence or non-occurrence of one or more uncertain future events not wholly within its control, the entity does not have an unconditional right and should not recognise an asset;
- Creation of an asset for accounting purposes by undertaking an actuarial valuation does not give rise to a legal right to the asset created.

The movement in the defined obligation over the year is as follows:	31st March 2026 £000	31st March 2025 £000
Opening defined benefit obligation	24,497	27,757
Current service cost	882	1,050
Interest cost on defined benefit obligation	1,440	1,365
Contribution by members	390	345
Benefits paid	(583)	(534)
Unfunded benefits paid	(25)	(25)
Changes in financial assumptions	(1,198)	(5,195)
Changes in demographic assumptions	144	(47)
Other experience	194	(219)
Closing defined benefit obligation	25,741	24,497

	31st March 2026 £000	31st March 2025 £000
Opening fair value of plan assets	41,339	39,730
Interest income on plan assets	2,405	1,930
Contribution by members	390	345
Contribution by the employer	434	387
Contributions in respect of unfunded benefits	25	25
Benefits paid	(583)	(534)
Unfunded benefits paid	(25)	(25)
Other experience	-	-
Return on assets excluding amounts included in net interest	1,405	(519)
Closing fair value of plan assets	45,390	41,339

	31st March 2026 £000	31st March 2025 £000
Current service cost	(882)	(1,050)
Past service cost	-	-
Total service cost	(882)	(1,050)

Net Interest	31st March 2026 £000	31st March 2025 £000
Interest income on plan assets	2,405	1,930
Interest cost on defined benefit obligation	(1,440)	(1,365)
Total service cost	965	565

Total defined benefit cost recognised in net income/expenditure per the SOFA	(848)	(1,024)
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The major categories of plan assets as a % of the total plan assets are as follows:

	31st March 2026	31st March 2025
Equities	58	60
Bonds	22	23
Property	10	9
Cash	10	8

The estimated employer contributions for the year to 31 March 2027 are £1,102,000.
The principal actuarial assumptions used in the calculations are:

	31st March 2026 %	31st March 2025 %
Pension Increase Rate (CPI)	3.00	2.75
Salary Increase Rate	3.70	3.45
Discount Rate	6.30	5.80

Mortality

Life expectancy is based on the Fund's VitaCurves with improvements in line with the CMI 2020 model, with a 0% weighting of 2020 data, standard smoothing (Sk7), initial assessment of 0.5% and a long-term rate of improvement of 1.5% p.a. Based on these assumptions, the average future life expectancies at age 65 are summarised below:

	Males	Females
Current Pensioners	18.9 years	23.8 years
Future Pensioners	21.1 years	25.1 years

Under the Transfer Agreement entered into between EDLCT and East Dunbartonshire Council, the Council has undertaken to guarantee the pension scheme should the liability crystallise and insufficient funds be held by EDLCT to settle their obligation.

The pension scheme was transferred to the charitable company with effect from 1 April 2011, at which date the actuarial valuation showed a liability of £414,000.

10 Tangible fixed assets

Cost	Furniture and Equipment	Total
As at 1 April 2025	263,084	263,084
Additions	35,260	35,260
Write off of Equipment	(37,638)	(37,638)
As at 31 March 2026	260,706	260,706

Depreciation	Furniture and Equipment	Total
As at 1 st April 2025	248,182	248,182
Charge	11,479	11,479
Write off of Equipment	(37,638)	(37,638)
As at 31st March 2026	222,023	222,023

Net book value	Furniture and Equipment	Total
As at 31 March 2026	38,683	38,683
As at 31 March 2025	14,902	14,902

11 Stock

	2026 £	2025 £
Goods for re-sale	2,148	2,266

12 Debtors

	2026 £	2025 £
Amounts owed from East Dunbartonshire Council	707,464	235,226
Trade debtors	26,859	81,523
Other debtors and prepayments	182,354	164,302
Total	916,677	481,051

13 Creditors

	2026 £	2025 £
Amounts owed to East Dunbartonshire Council	345,224	1,035,145
Trade creditors	21,707	206,945
Other creditors	100,585	164,879
Accruals and deferred income	410,267	204,081
Superannuation	65,812	61,620
P.A.Y.E.	54,287	56,006
National Insurance	85,459	67,121
Total	1,083,341	1,795,797

14 Deferred income

	2026 £	2025 £
Balance as at 1 st April	18,651	32,267
Amounts released to income during the year	(18,651)	(32,267)
Amounts deferred in year	22,945	18,651
Balance as at 31 st March	22,945	18,651

15 Financial assets and liabilities

	2026 £	2025 £
Financial Assets at amortised cost	3,642,294	942,102
Financial Liabilities at amortised cost	(960,194)	(1,612,267)
Balance as at 31 st March	2,682,100	(670,165)

16 Share capital

The charitable company is limited by guarantee of £1 per member and has no share capital.

17. Reserves

Balance at 31st March 2026 represented by

Funds 2026	Unrestricted Fund	Restricted Funds	Total 2026	Total 2025
Fixed assets	38,683	880,131	918,814	356,641
Net current assets	1,674,166	23,449	1,697,615	1,551,633
Total	1,712,849	903,580	2,616,429	1,908,274

Funds 2025	Unrestricted Fund	Restricted Funds	Total 2025	Total 2024
Fixed assets	14,902	341,739	356,641	344,504
Net current assets	1,472,691	78,942	1,551,633	1,367,056
Total	1,487,593	420,681	1,908,274	1,711,560

Unrestricted designated and pension reserves	Opening Balance 1 st April 2025	Incoming	Outgoing	Contingency	Transfers	Actuarial gain(loss)	Closing balance 31 st March 2026
Unrestricted fund – contingency	987,593	14,197,293	13,465,909	(712,849)	35,872	(542,000)	500,000
Unrestricted fund – general	500,000	-	-	712,849	-	-	1,212,849
Total	1,487,593	14,197,293	13,465,909	-	35,872	(542,000)	1,712,849

Unrestricted, designated and pension reserves	Opening balance 1st April 2024	Incoming	Outgoing	Transfers	Actuarial gain(loss)	Closing balance 31st March 2025
Unrestricted fund – <i>contingency</i>	793,826	13,570,778	(13,377,011)	-	73,000	987,593
Unrestricted fund – <i>general</i>	500,000	-	-	-	-	500,000
Total	1,293,826	13,570,778	(13,377,011)	-	73,000	1,487,593

Restricted Funds 2026

Programme/Activity	Opening Balance 2025	Incoming Resources	Resources Expended	Gains/ (Losses)	Transfer to Unrestricted	Closing Balance 2026
Heritage Tales and Trails	8,391	-	1,775	-	-	6,616
Lennoxtown Arts	262	-	-	-	-	262
NHS-Physical Activity Programme	9,836	16,500	26,981	-	645	-
Robert Lillie and William Patrick Memorial Trust	341,739	-	1,283	35,388	-	375,844
Brewin Dolphin Cash Investment	-	500,000	-	4,668	-	504,668
Remembering Together	7,423	-	-	-	-	7,423
European Challenge	-	7,285	1,163	-	-	6,122
School of Rugby	2,823	-	-	-	(2,823)	-
Wee Green Van	33,694	-	-	-	(33,694)	-
Whole Family Wellbeing Fund	-	13,000	9,152	-	-	3,848
PLIF Digital	16,513	7,077	23,407	-	-	183
Total	420,681	543,862	63,761	38,670	(35,872)	903,580

Restricted Funds 2025

Programme/Activity	Opening Balance 2024	Incoming Resources	Resources Expended	Gains/ (Losses)	Transfer to unrestricted	Closing Balance 2025
Heritage Tales and Trails	14,141	-	5,750	-	-	8,391
Lennoxtown Arts	-	35,000	34,738	-	-	262
NHS-Physical Activity Programme	12,366	22,167	24,697	-	-	9,836
Robert Lillie and William Patrick Memorial Trust	341,408	-	2,411	2,742	-	341,740
Remembering Together	13,299	12,983	18,859	-	-	7,423
School of Rugby	2,823	-	-	-	-	2,823
Wee Green Van	33,694	-	-	-	-	33,694
Museum Gallery Scotland	-	2,500	2,500	-	-	-
PLIF Digital	-	16,513	-	-	-	16,513
Total	417,731	89,163	88,955	2,742	-	420,681

Heritage Tails and Trails is funding, mainly from the National Lottery Heritage Fund, to create a network of East Dunbartonshire heritage trails.

Lennoxtown Arts project enables commissioning of an artist in residence to deliver the artist brief prepared in conjunction with the Council's Regeneration and Town Centres and Community Planning Partnership.

The NHS contributes to various fitness projects, including a walking post. These initiatives encourage concerned and coordinated action to increase levels of physical activity among people in East Dunbartonshire.

Robert Lillie Trust and William Patrick Memorial Trust are monies held with an external financial company invested to secure monies that have to be used for the Lillie Art Gallery and William Patrick Library.

The board approved a one-year investment with Brewin Dolphin to secure higher interest on £500,000 from the investment bank account.

The Cultural Services team continued to work in partnership with EDC and Greenspace Scotland to deliver Phase 2 of 'Remembering Together', the national COVID remembrance project, which is funded by the Scottish Government.

The Europe Challenge is a programme that brings together teams from libraries and communities across Europe. The EDLCT Inside-Out project is a partnership between Bishopbriggs Library and BetterBriggs Community group. The funding will see the outside space around the library transformed into a welcoming space to support wellbeing, social connection, learning and environmental awareness.

School of Rugby is funding from Scottish Rugby Union, Lenzie Rugby Club and East Dunbartonshire Council, and helps children to improve their fitness and educational attainment.

The Scottish Library Information Council has funded a branded electric van for outreach work (Wee Green Van) and it is being used to deliver resources and activities in local communities.

Scottish Library Information Council has funded a branded electric van, “Wee Green Van” for outreach work and will be used to deliver resources and activities to the communities.

Funding from the Whole Family Wellbeing Fund was used to provide additional sporting opportunities for school pupils in East Dunbartonshire with additional support needs with a view to making activity sustainable. The Active Schools & Community Sport team organised curricular swimming and gymnastics sessions at EDLCT Leisure Centres for pupils from Woodland View and 3 Secondary Enhanced Learning Resource (ELR) Units. The fund also provided curriculum time multisport sessions to ELR and/or nurture groups within East Dunbartonshire primary school.

The PLIF (Public Library Information Fund) Digital project is funded by the Scottish Government Public Library Improvement fund and managed by the Scottish Library & Information Council. The PLIF Digital project will develop digital workshop programmes targeted at 12 to 16-year-olds and involving those participants in the development of digital activities for children of primary school age.

Museum Gallery Scotland funded a project engaging secondary school pupils providing insight into careers in museums, archives and local studies.

18. Notes to the statement of cash flows

Reconciliation of net income/ (expenditure) to net cash flow from operating activities

	2026	2025
Net income/(expenditure) for the reporting period (as per the SOFA)	708,155	196,714
(Losses)/Gains on Investments	(38,670)	(2,742)
Investment management costs	(1,283)	(2,411)
(Decrease)/Increase in investment cash balances	(208,654)	1,087
Dividends and interest from investments	(31,070)	(52,473)
Depreciation	11,479	3,774
Decrease/(Increase) in stock	119	(358)

(Increase) in debtors	(435,626)	199,496
Increase/(Decrease) in creditors	(712,074)	13,737
Net cash (used in)/provided by operating facilities	(707,624)	356,826

Analysis of cash and cash equivalents	2026	2025
Cash in hand	1,862,131	2,864,112
Total cash and cash equivalents	1,862,131	2,864,112

19. Related Parties

EDLCT works in partnership with East Dunbartonshire Council with which transactions have been undertaken during the period. The relevant transactions and balances with East Dunbartonshire Council were:

2025/26			
Income £	Expenditure £	Due from £	Due to £
5,833,063	2,514,568	707,464	345,224

2024/25			
Income £	Expenditure £	Due from £	Due to £
5,862,662	2,914,084	297,060	1,112,150

All buildings operated by EDLCT are leased from East Dunbartonshire Council for a peppercorn rental.

20. Movement in Investments

	2026	2025
Net assets brought forward	341,739	341,411
Investment	500,000	-
Investment income	8,604	(6,999)
Investment management costs	(1,283)	(2,411)
Realised investment gains	539	9,881
Unrealised investment gains/(losses)	30,532	(143)
Net assets carried forward	880,131	341,739

The investment is split as follows:

Fixed Term Investment	£504,668
Robert Lillie Trust	(68%) £255,315
William Patrick Memorial Trust	(32%) £120,148